## SUMMARY OF 2022 YEAR-END OPERATING FORECAST VARIANCE BY DEPARTMENT

Department		2022 YTD Budget	2022 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %
Building & Municipal Law Enforcement Services	Revenue	(5,038,606)	(4,676,682)	(361,924)	-7.2%
	Expense	6,646,229	6,276,910	369,319	5.6%
	Net Budget	1,607,623	1,600,228	7,395	0.5%
Caledon Public Library	Revenue	(103,760)	(110,564)	6,804	6.6%
	Expense	4,847,360	4,584,041	263,319	5.4%
	Net Budget	4,743,600	4,473,477	270,123	5.7%
Community Services	Revenue	(7,621,635)	(4,916,159)	(2,705,476)	-35.5%
	Expense	17,732,315	15,943,451	1,788,864	10.1%
	Net Budget	10,110,680	11,027,292	(916,612)	-9.1%
Corporate Accounts	Revenue	(92,435,395)	(95,740,563)	3,305,168	3.6%
	Expense	28,320,093	29,776,724	(1,456,631)	-5.1%
	Net Budget	(64,115,302)	(65,963,839)	1,848,537	-2.9%
Corporate Services	Revenue	(6,318,133)	(7,520,516)	1,202,383	19.0%
	Expense	9,951,467	10,601,435	(649,968)	-6.5%
	Net Budget	3,633,334	3,080,919	552,415	15.2%
Corporate Strategy & Innovation	Revenue	(354,710)	(193,999)	(160,711)	-45.3%
	Expense	3,411,728	3,184,298	227,430	6.7%
	Net Budget	3,057,018	2,990,299	66,719	2.2%
Customer Service & Communications and Economic Development	Revenue	(332,640)	(316,711)	(15,929)	-4.8%
	Expense	4,294,928	4,050,903	244,025	5.7%
	Net Budget	3,962,288	3,734,192	228,096	5.8%
Engineering Services	Revenue	(3,312,882)	(2,297,164)	(1,015,718)	-30.7%
	Expense	8,379,926	6,916,573	1,463,353	17.5%
	Net Budget	5,067,044	4,619,409	447,635	8.8%
Finance	Revenue	(95,875)	(132,113)	36,238	37.8%
	Expense	3,604,035	3,559,907	44,128	1.2%
	Net Budget	3,508,160	3,427,794	80,366	2.3%
Fire & Emergency Services	Revenue	(658,020)	(622,758)	(35,262)	-5.4%
	Expense	10,843,179	11,427,633	(584,454)	-5.4%
	Net Budget	10,185,159	10,804,875	(619,716)	-6.1%
Operations	Revenue	(1,698,337)	(2,112,762)	414,425	24.4%
	Expense	16,973,998	17,352,295	(378,297)	-2.2%
	Net Budget	15,275,661	15,239,533	36,128	0.2%
People Services	Revenue	-	(94,784)	94,784	0.0%
	Expense	1,709,552	1,706,790	2,762	0.2%
	Net Budget	1,709,552	1,612,006	97,546	5.7%
Planning	Revenue	(3,834,796)	(3,577,404)	(257,392)	-6.7%
	Expense	5,089,979	4,648,887	441,092	8.7%
	Net Budget	1,255,183	1,071,483	183,700	14.6%
TOTAL	Revenue	(121,804,789)	(122,312,179)	507,390	0.4%
	Expense	121,804,789	120,029,847	1,774,942	1.5%
	Net Budget	-	(2,282,332)	2,282,332	