

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Multi-Year Project - over 1 year						
Community Services						
13-084 Orange Lodge Relocation						
Orange Lodge Relocation	Indeterminate	522,307	100%	37%	76%	397,066
17-071 Rotary Place Expansion - Design						
To design the proposed Rotary Place Senior's Centre future expansion	Q4-2022	3,058,334	100%	11%	93%	2,856,951
18-036 Caledon East Community Complex - Expansion Design Work						
Phased in funding for the design and construction of the proposed CECC expansion	Q4-2023	17,875,001	100%	6%	86%	15,444,876
20-033 Works Yard 1 and 2 Strategic Growth Plan						
Major work in the term of council project includes the following work at Yard 1 and 2. Yard 1 final paving for parking lot and storm water improvements on the west side of the property. Yard 2 facility redesign to include male and female washroom and change areas. Office area, training room and meeting areas. Wash bay addition for vehicle maintenance, and improvements to the existing garage bays to handle the growing fleet. The existing yard area will be repaired, and final top coat asphalt will be installed.	Q4-2023					
		7,297,285	100%	62%	79%	5,754,337
20-078 Recreation Furniture/Fixtures/Equipment						
This project will be used to outfit and replace Recreation facilities furniture, fixtures, equipment and landscaping.	Q2-2022	400,000	100%	100%	95%	378,948
21-005 Ancillary OPP Building						
This OPP project, funded by the Region of Peel, will see the construction of a 2,500 square foot enclosed building; garage type structure that will be able to accommodate vehicles and large items that are required to be stored inside. There will also be an adjacent outdoor secured area for other items in the possession of the OPP, such as trailers.	Q4-2022					
		1,104,675	0%	0%	100%	1,104,675
21-006 Bolton OPP Satellite Office						
OPP Project funded by the Region of Peel to construct a new expanded OPP Satellite Office in the Rotary Place Seniors Centre Addition. The current office at the Caledon Centre for Recreation and Wellness will be relocated to the new office.	Q4-2022	400,000	0%	0%	100%	400,000
21-015 - Mayfield Recreation Complex - Infrastructure Improvements						
The project will involve the excavation, repair and upgrade of the foundation arena surrounding the aquatics facility at this shared use complex, a digital control system addition to the pool heater, arena change room showers expansion, benches and equipment hangers addition to the arena and pool, and main lobby flooring replacement	Q2-2022					
		507,750	27%	27%	100%	507,750
21-024 Salt Dome Replacement						
Replacement of the existing salt dome	Q2-2023	365,000	100%	100%	100%	365,000
Engineering Services						
15-168 Road Drainage Engineering Investigations						
Capital project to undertake temporary emergency works at Meadowvale Court to mitigate stormwater flows.	Q2-2022	50,000	100%	0%	68%	34,124
16-116 George Bolton Pkwy & Industrial Rd						
Extension of GBP from Highway 50 to Albion Vaughan Road	Q3-2023	7,183,008	100%	0%	97%	6,933,119
16-176 Alton Cemetery Retaining Wall						
Detailed design for the replacement of a retaining wall	Q4-2022	162,554	100%	100%	34%	54,703
17-050 Road Engineering Design & EA						
Environmental assessment and detailed design for Mountainview Road. Detailed design for Albert Street urbanization with Low Impact Development (LID) practices	Q2-2022	888,607	100%	40%	48%	430,489
17-120 Bridge Design Program						
Environmental Assessment and Detailed Design of bridge/culvert structures - various locations	Q2-2022	370,000	100%	100%	48%	176,432
18-061 Road Engineering Design & EA						
Environmental assessment and detailed designs for multiple roads.	Q4-2022	3,958,500	102%	23%	72%	2,857,728
19-076 Bridge & Culvert Design Program						
Environmental Assessment and Detailed Design - various locations	Q2-2022	356,328	100%	4%	81%	287,670
19-167 2nd Line West Trailway Restoration						
Design and implement a planting plan for the extracted area of the 2nd Line West road allowance.	Q4-2022	427,021	100%	0%	90%	386,329
20-007 Assumption of Outstanding Developments						
Capital funding for the Town to complete the works to bring old/abandoned and un-assumed subdivisions to the assumption stage. This project will address the outstanding infrastructure items in order to assume the Valleywood subdivision.	Q4-2022	1,000,000	100%	100%	100%	1,000,000
20-022 Functional Design Study for a new Transit Hub in Mayfield West Phase 2						
The purpose of this Environmental Assessment (EA) study for the Transit hub is to assess the potential impacts and the preliminary design of the transit hub in Mayfield West 2.	Q4-2022	50,000	200%	0%	100%	50,000
20-023 Roads Engineering Design & Environmental Assessment						
This project involves Road Engineering which includes - Detailed Design, Drainage Analysis, Environmental Assessments/Evaluations (EA's), and its associated studies as well as construction Contract Administration and Inspection fees (for growth related roads only) for various road segments.	Q4-2023	6,701,152	100%	68%	87%	5,836,247
20-025 Bridge & Culvert Design Program						
This project involves the design of the Town's mandated bridges and culverts as per the Ontario Structures Inspection Manual (OSIM) and Non-OSIMs to be rehabilitated and/or replaced in near future construction projects for structures.	Q4-2022	473,942	100%	100%	75%	356,271
20-070 Hardball Diamond Planning and Design - Emil Kolb Parkway and Duffy's Lane						
Design of hard ball diamonds on TRC tablelands at Duffy's Lane and Emil Kolb Parkway.	Q4-2022	1,630,000	100%	1%	98%	1,602,324
20-108 LED Retrofit Phase 2 (non cobrahead) and Adaptive Controls Program						
This project will involve the retrofit of decorative street lights to LED, with an adaptive controls streetlight management system.	Q3-2022	3,731,530	0%	0%	100%	3,731,530
21-014 Rehabilitation of Caledon Trailway Bridges						
The scope of the project involves rehabilitation of four pedestrian bridges along the Caledon Trailway. The scope for each bridge is as follows:	Q4-2022	600,000	27%	27%	100%	600,000

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21-035 Playground Improvements						
This project provides for the replacement or improvements of existing play structures and surrounding surfaces that are beyond their useful service life.	Q3-2022	351,000	100%	100%	100%	351,000
21-038 Park Asphalt Path Replacements						
This project provides for the replacement of existing asphalt pathways in the following parkland: Moffatt Park (Ward 5) Caledon Village EPA lands from Giles Road to Avellino Court and Kennedy Road to Giles Road (Ward 1) St. Michael's Court to Kingsview Drive (Ward 5)	Q3-2022	150,000	100%	100%	100%	150,000
21-048 Roads Engineering Design & EA						
This project provides for the completion of the pre-construction engineering phase for future road improvement projects. Year one includes the undertaking of any necessary Class Environmental Assessments, preliminary design, drainage analysis, utility coordination, geotechnical investigations, and other engineering related investigative studies. The second year is spent completing the detail design of the project, securing permits, and property acquisition. The project is advanced to the construction phase in year three.	Q4-2023	4,291,847	100%	66%	100%	4,291,847
21-049 Bridge & Culvert Design Program						
This project involves the design of the Town's mandated bridges and culverts as per the Ontario Structures Inspection Manual (OSIM) and Non-OSIMs to be rehabilitated and/or replaced in near future construction projects for structures.	Q4-2023	311,734	100%	100%	100%	311,734
21-077 Stormwater Management Program						
The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed.	Q4-2022	2,205,000	100%	100%	100%	2,205,000
21-092 RJA Potts Park Parking Lot						
Lifecycle replacement of RJA Potts Park parking lot.	Q3-2022	50,000	100%	100%	100%	50,000
Finance						
20-040 Development Charge Studies and Costs Related to Bill 108						
To meet the requirements of Bill 108 and ensure the Town has enough time to address processes and policies required to maintain revenue neutrality and ensure growth continues to pay for growth.	Q2-2022	175,000	100%	0%	95%	166,994
Fire						
21-103 Large Fire Apparatus Replacement (6)						
Replacement of six (6) Large Fire Apparatus over two years that are at the end of their 20-year life cycle.	Q3-2022	2,850,000	100%	56%	100%	2,850,000
21-104 Fire Training Facility - Final Phase						
Complete the final phase of the multi-disciplined Fire Training Facility.	Q4-2022	656,250	100%	71%	100%	656,250
21-107 Large Fire Equipment Replacement						
Replacement of large pieces of equipment including portable generators, pumps, positive pressure fans, heavy hydraulic power plants, lighting, air monitoring equipment, fire hose, nozzles, appliances, defibrillators and manual and hydraulic rescue equipment.	Q2-2022	70,000	100%	100%	100%	70,000
Office of CAO						
18-071 IT - Tax Management Software Replacement						
This project is required to replace the current Tax Management system to provide better internal controls, efficiencies through the automation of tasks/functions, and better customer service. Further, vendor support for the Town's current tax software has not been timely in recent years, which is a major concern as the Town's tax system is a mission critical system. Additional functionality is necessary to support Caledon as it continues to grow.	Q4-2022	570,000	100%	100%	100%	570,000
18-125 IT - Public Sector Network Extension						
To expand and enhance the existing Public Sector network fibre network to Town facilities to provide resiliency within the existing fibre network, and to expand network connectivity to remote Town facilities.	Q4-2022	200,000	100%	100%	56%	111,133
19-160 Modernized Service Delivery						
One-time grant payment in the 2018-19 fiscal year intended to help modernize service delivery and reduce future costs through investments in projects such as: service delivery reviews, development of shared services agreements, and capital investments.	Q4-2022	725,000	100%	0%	82%	594,501
20-012 IT - Broadband Internet						
Continued funding of hotspot lending program through the library. Expansion of broadband through second RFP project, potentially to be combined with a SWIFT release.	Q4-2024	300,000	100%	0%	78%	232,724
20-054 IT - Infrastructure Upgrades and Security Enhancements						
Includes the Implementation of recommendations from the Cyber Security audit, the purchase of an updated IT Service Management system, and telephone system enhancements.	Q2-2022	225,000	100%	100%	60%	134,617
20-057 IT - Public Sector Network Expansion and Maintenance						
Expansion of Public Sector Network to Inglewood and Cheltenham Town Facilities including annual maintenance funding for any damages to existing infrastructure.	Q4-2022	160,000	100%	100%	100%	160,000
20-076 Electronic Document Management System - Additional Funding						
For the implementation of Laserfiche for electronic document management.	Q4-2022	329,400	100%	98%	71%	233,490
21-016 Broadband Expansion						
This project would utilize the broadband levy funding available for 2021 to work with potential vendors to expand access to broadband in underserved areas of Caledon.	Q4-2022	306,524	100%	0%	100%	306,524
21-113 Bolton Downtown Revitalization Plan						
This capital project is to set aside funds to execute the deliverables in the Bolton Downtown Revitalization Plan which will be presented to council before the end of the first quarter of 2021. The Plan will have short and long term recommendations to revitalize the area. Specific details and suggested costs for implementation will be included in the report. This project also includes a Community Improvement Plan (CIP) update for Bolton.	Q2-2024	175,000	100%	89%	100%	175,000
Operations						
21-063 Replace Two Tandem Axle Snowplow Trucks						

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Two new Freightliner Tandem Axle snowplow trucks to replace two existing tandem axle trucks. The new trucks are to be equipped with new snowplow, wing, sand/salt spreader equipment.	Q2-2022	740,000	100%	0%	100%	740,000
21-064 Replace Seven (7) Fleet Trucks						
To replace seven fleet trucks: three Freightliner M2 Landscape trucks for parks operations, one Dodge Ram 4X4 3500, one Dodge Ram 2500 4X4 Crew Cab pickup, one Ton Dodge 3500 Crew with Plow & Sander, one 1/2 Ton Pickup for Facilities with new truck.	Q2-2022	650,000	100%	100%	100%	650,000
Planning						
14-085 Growth Management Study						
Policy Review to support Official Plan review	Q2-2022	80,000	100%	52%	22%	17,714
14-086 GTA West Corridor LR Land Use Study						
Policy review or land use study to support alignment of GTA West Corridor	Q2-2022	80,000	100%	52%	34%	27,535
15-125 Boundary Expansion Study						
To support peer review of Regional led MCR/Settlement Boundary review	Q2-2022	350,000	100%	8%	83%	291,861
18-135 Alton Village Heritage Conservation Plan						
Study to be developed to create a Heritage Conservation District within the Village of Alton	Q2-2022	80,000	100%	100%	100%	80,000
19-153 Official Plan Review 2041						
Provincial Conformity and Official Plan Review to support growth to 2041. Required as per Planning Act to be completed by 2023.	Q2-2022	1,000,000	100%	30%	82%	821,405
21-105 Comprehensive Zoning By-law 2006-50 Update						
The Town's Comprehensive Zoning By-law 2006-50, as amended requires housekeeping updates and also a substantial and comprehensive update (or new By-law) to conform to the Town's Official Plan.	Q4-2023	250,000	100%	52%	100%	250,000
21-108 Official Plan Review - Provincial Conformity Exercise and Standards Guidelines						
The purpose of these projects is to ensure that growth positively contributes to Caledon as a great place to live, work, learn, play and invest. This work will inform the Official Plan Review and assist in its implementation.	Q4-2023	240,000	100%	40%	98%	235,431
21-117 Bolton Residential Expansion Secondary Plan Study						
To implement Regional Official Plan Amendment (ROPA) 30 the Bolton Residential Expansion Study (BRES), Secondary Plan(s) are required to identify land use locations/distribution, density targets, community facilities, protection of environmental lands, etc., to achieve the 2031 Bolton growth targets of 11,000 people and over 3,600 jobs.	Q4-2022	500,000	100%	0%	100%	500,000
21-121 Employment Land Use Study/Secondary Plan						
To commence a secondary plan/land use study for the Employment Lands as identified in the 5 year official plan conformity review by the Region of Peel 2041+ project. These lands may include the employment area around Tullamore/Sandhill and Airport Road, Victoria and Mayfield West and the Bolton Expansion Lands.	Q3-2022	570,000	100%	0%	100%	570,000
Multi-Year Project - over 1 year Total		77,754,749	92%	33%	89%	69,351,329
Work in progress - Complete within 1 year						
Building & Municipal Law Enforcement Services						
16-066 Commercial Large Scale Fill Consultant						
To hire a Consultant who specializes in large scale fill operations and the effects on communities to develop new Commercial Fill policies and processes for the Town and then to lead a large scale trial project to test the new fill policies.	Q3-2021	50,000	100%	100%	100%	50,000
Caledon Public Library						
16-004 Mayfield West Library						
Design and construction of new Southfields Village Branch - including all furnishings, fixtures and equipment/technology.		5,054,000	100%	29%	0%	3,593
19-036 Albion Bolton Branch Refurbishment/Improvements						
Renovation of the Albion Bolton Branch - including improved space planning and enhanced finishes and furnishing - resulting in improved functionality and delivery of library services	Q4-2021	561,000	100%	15%	90%	505,343
19-038 Library IT Audit and Network Assessment						
External assessment of Library's network and technology practices will result in the identification of baseline services as well as the creation of a roadmap and recommendations to improve services, optimize existing IT investments, automate daily IT tasks, and improve redundancy.	Q3-2021	15,000	100%	100%	100%	15,000
20-013 Library Collections and Materials						
Project funding supports the purchase of Library books (both print and electronic), magazine subscriptions and audiovisual materials for lending to and streaming by the public.	Q2-2021	450,000	100%	100%	7%	31,294
20-014 Library IT Equipment						
This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.	Q4-2021	125,485	100%	100%	79%	98,676
20-015 Library Furnishings						
This project supports the continued replacement of worn and damaged furniture and fixtures across all branches of the Caledon Public Library.	Q1-2022	60,000	100%	100%	100%	60,000
20-016 Library Strategic Plan						
The project includes the retention of planning consultants to assist in all aspects of crafting the Caledon Public Library's new strategic plan for 2021 to 2024.	Q2-2021	25,000	100%	55%	26%	6,378
21-007 Library Collections and Materials						
Project funding supports the purchase of Library books (both print and electronic), magazine subscriptions and audiovisual materials for lending to and streaming by the public.	Q4-2021	450,000	100%	100%	94%	421,186
21-008 Library IT equipment						

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This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.	Q4-2021	73,000	100%	0%	100%	73,000
21-009 Library Hotspot Replacements						
This proposal reflects the Library's desire to continue meeting resident demand for lendable hotspots by replacing the original collection of fifty (50) devices purchased in 2018. This program provides residents from across the community with access to much needed connectivity.	Q2-2021	10,200	100%	0%	100%	10,200
21-011 Library Furniture Replacement						
This project supports the continued replacement of worn and damaged furniture and fixtures across all branches of the Caledon Public Library. The vast majority of requested funds will be committed to furnishing the refurbished Albion Bolton Branch.	Q1-2022	40,000	100%	0%	100%	40,000
Community Services						
15-151 Johnston Farm Barn Assessment						
Assessment of the Barn on Johnston's Farm; to conduct a building review, and address immediate safety issues.	Q2-2021	25,000	100%	100%	32%	8,010
16-060 Mayfield West Recreation Centre						
Construction budget for the Southfields Community Centre	Q2-2021	22,876,000	100%	15%	0%	80,175
17-111 Southfields OPP Sub Office						
Southfields OPP Sub Office	Q2-2021	664,450	97%	0%	2%	10,699
17-186 Bright Scholars Academy Inc						
Design and construction of interior fit-up costs related to leased space at Southfields Community Centre	Q2-2021	530,525	101%	0%	-1%	(3,601)
18-024 Recreation - Accessibility						
To support accessibility related initiatives throughout various recreation facilities identified in the previous Barrier Removal Action Plan	Q2-2021	50,000	100%	100%	36%	17,784
18-078 Caledon Centre for Recreation and Wellness - Hot Tub Replacements						
To remove current hot tubs in CCRW's fitness changerooms and replace them with steam rooms and changeroom enhancements	Q2-2021	200,000	100%	100%	81%	162,053
18-100 Caledon Centre for Recreation and Wellness - Outdoor Rink Rooftop Units Relocation and Lighting						
To relocate outdoor rink chilling system for improved efficiency and to add exterior lighting to the outdoor rinks for extended use.	Q4-2021	125,000	100%	100%	94%	117,929
18-103 Mayfield Recreation Centre - Heating Ventilation and Air Conditioning and Electrical Panel Replacement						
Replacement of HVAC system and electrical controls supporting arena and meeting room areas	Q3-2021	94,803	100%	100%	92%	87,197
18-105 Caledon Centre for Recreation and Wellness - Roof Covering Replacement						
Various roofing repairs at CCRW	Q4-2021	150,000	100%	100%	100%	150,000
18-107 Caledon Centre for Recreation and Wellness - Family Changeroom Tile and Washroom Partition Replacement						
To remove and replace changerroom tiles at CCRW	Q2-2021	125,000	100%	100%	38%	47,290
18-109 Albion Bolton Union Community Centre - Minor Roof Repairs						
Various roof repairs at ABUCC	Q4-2021	20,000	100%	100%	100%	20,000
18-117 Albion Bolton Union Community Centre - Flooring Replacement						
Replace and upgrade flooring within ABUCC	Q4-2021	30,000	100%	100%	94%	28,077
19-019 Town Hall Improvements						
Town Hall Improvements	Q2-2021	475,732	100%	86%	36%	169,495
19-044 Recreation - Facility Road Sign Program						
To replace current road signs with new electronic road signs at Caledon Village Place and the Inglewood Community Centre	Q4-2021	150,000	100%	100%	100%	150,000
19-045 Caledon Centre for Recreation and Wellness/Mayfield Recreation Centre Pool Improvements						
This project addresses multiple deficiencies raised during the previous Aquatic Safety Audits.	Q2-2021	150,000	100%	100%	26%	38,600
19-046 Mayfield Recreation Centre - Change Room Flooring Repairs						
Replace pool changerroom flooring and shower tiles	Q3-2021	150,000	100%	100%	48%	72,528
19-050 Recreation - Accessibility						
To support accessibility related initiatives throughout various recreation facilities identified in the previous Barrier Removal Action Plan	Q3-2021	50,000	100%	100%	100%	50,000
19-051 Mayfield Recreation Centre - Self-operated Pool Lift						
Prove a replacement self operated pool lift for Mayfield Recreation Centre	Q3-2021	60,000	100%	100%	100%	60,000
19-058 Inglewood Community Centre - Domestic Water and Fixture Replacement						
Upgrade domestic water lines at Inglewood Community Centre	Q2-2021	45,000	100%	100%	78%	35,231
19-059 Inglewood Community Centre - Window Replacement						
Replace window glazing units at Inglewood Community Centre	Q3-2021	35,000	100%	100%	100%	35,000
19-061 Albion Bolton Union Community Centre - Lighting Retrofit						
Interior lighting retrofit at ABUCC	Q4-2021	250,000	100%	100%	97%	243,070
19-064 Caledon Centre for Recreation and Wellness - HVAC Replacement						
Replacement of HVAC unit supplying the south wing of CCRW	Q4-2021	75,000	100%	100%	90%	67,470
19-067 Caledon Centre for Recreation and Wellness - Building Automation System Replacement/Upgrade						
To modernize Building Automated System at CCRW as many parts have become obsolete	Q4-2021	120,000	100%	100%	100%	120,000
19-068 Caledon Centre for Recreation and Wellness - Change Room Upgrades						
Changeroom enhancements at CCRW including the replacement of millwork, counters, sinks, etc.	Q3-2021	60,000	100%	100%	100%	60,000
20-030 Town Hall Building Improvements and Space Planning/Optimization Study						

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Complete minor renovations to Town Hall to maintain the building condition. Work to include washroom renovations including updated fixtures and finishes, lighting upgrades to LED and metering, generator connection to 6211 Administration Building, meeting room technology upgrades including interactive screens, and office improvements.	Q4-2021	375,000	100%	100%	62%	233,264
20-031 Back Flow Prevention Project						
This project includes the completion of back flow prevention surveys on buildings and commencement of repairs.	Q4-2021	55,000	100%	100%	84%	46,452
20-079 Inglewood Community Centre - Exterior Walls, Basement and Kitchen Restoration						
Repair and improvement of exterior walls, basement ceiling and community room kitchen.	Q3-2021	71,400	100%	100%	92%	65,516
20-088 Lloyd Wilson Centennial Arena - Change Room Bathroom Upgrades						
Improvements to existing washroom facilities at Lloyd Wilson Centennial Arena	Q3-2021	20,000	100%	100%	100%	20,000
20-095 Recreation - Sign Program - Indoor/Outdoor						
To improve Bolton Family electric road signs to meet current standards and technology	Q4-2021	75,000	100%	100%	54%	40,458
20-096 Recreation - Large Equipment Replacement						
Replacement of various equipment as needed, ABUCC's brine pump and Mayfield's pool pumps have been identified to be replaced	Q4-2021	100,000	100%	100%	23%	22,853
20-097 Recreation - Backflow Prevention Replacements						
Replace identified backflow preventors at Mayfield and CCRW	Q3-2021	30,000	100%	100%	100%	30,000
20-107 Age-Friendly Caledon - Action Plan						
Conduct an official study to transition the Adult 55+ Strategic Plan into an Age Friendly Community Action Plan.	Q2-2021	50,000	100%	100%	34%	17,146
21-020 Building Envelope and Parking Lot Improvements						
The following roofs are expected to be prioritized in 2021; Yard 3, FS 304, Old Caledon Town Hall Theatre and Fire Administration. Some wall structure repairs are planned for Cheltenham and Caledon East Fire Stations. A scissor lift is included in the capital project to reduce long term maintenance costs. The following parking lots are expected to be prioritized in 2021; South and East Town Hall, Yard 3 and Caledon East Fire Stations.	Q4-2021	1,354,800	100%	91%	100%	1,354,800
21-025 Back Flow Prevention Repairs						
This project includes the completion of back flow prevention surveys on buildings and commencement of repairs.	Q4-2021	55,000	100%	100%	100%	55,000
21-057 Caledon East Community Complex Pad 1 Arena Roof Insulation Repl and Repairs						
Pad # 1 arena has damaged insulation from a roof leak that needs to be removed and replaced so that moisture build up or mould does not occur.	Q3-2021	50,000	100%	100%	100%	50,000
21-058 Caledon East Community Complex Pad 2 Arena Rubber Flooring						
Pad #2 Arena rubber floor replacement.	Q3-2021	45,000	100%	100%	100%	45,000
21-080 Recreation - Large Equipment Replacement						
This funding will support the replacement of other critical components and large equipment. In 2021, equipment replacement may include refrigeration related upgrades, HVAC, pool ventilation, pumps and equipment, along with other related systems that may need to be replaced.	Q4-2021	80,000	100%	100%	100%	80,000
21-081 Caledon Village Place - Exterior Restoration						
This project will include concrete block work, new windows, landscaping and outdoor features and any other necessary improvements to provide an update to the exterior of the facility not only in appearance but to preserve and protect this asset.	Q2-2021	30,000	100%	100%	100%	30,000
21-085 - Mayfield Recreation Complex - Exterior Wall Restoration						
The exterior precast concrete walls at Mayfield will be repaired, joints resealed and steel retaining clips will be placed at the lower section of each panel to strengthen its attachment to the foundation. Waterproofing at the top of precast panels will be replaced. Steel plates will be fabricated and attached around the facility to reinforce the connection between wall panels and the foundation.	Q4-2021	165,000	100%	100%	100%	165,000
21-086 - Mayfield Recreation Complex - Pool Heater						
The pool heater at Mayfield Recreation will be replaced with a high efficiency unit capable of digital control.	Q4-2021	57,850	100%	100%	100%	57,850
21-087 - Mayfield Recreation Complex - Pool User Equipment Replacement						
This project will include the removal of the high and low diving boards at Mayfield Pool. Replacement equipment will include a new 1 metre diving board, on deck storage solutions, replacement of worn life jackets and on deck seating and other learn to swim equipment.	Q4-2021	32,500	100%	100%	99%	32,283
21-088 - Mayfield Recreation Complex - Additional Arena Change Room						
Creation of an additional arena change room at Mayfield Arena is required due to a new junior hockey organization moving three teams into the facility.	Q3-2021	27,950	100%	100%	100%	27,950
21-089 Albion Bolton Union Community Centre - Library Windows						
Refurbishment of the large north facing two (2) story windows at the Albion Bolton Union Community Centre Library.	Q2-2021	10,000	100%	100%	100%	10,000
21-090 Caledon Centre for Recreation and Wellness - HVAC Repl and Roof Repl and Repair						
Roof repair and HVAC replacement at the Caledon Centre for Recreation and Wellness.	Q4-2021	292,453	0%	0%	100%	292,453
21-094 Mayfield West 2 Future Community Infrastructure Fit Plan						
Boundary and land use study of the designated parcel that Mayfield West 2 recreation facility will be built upon as per Staff Report 2020-0255. This review will assist in advancing the planning, site and land usage, along with better identifying future recreation and joint use related opportunities.	Q4-2021	60,000	100%	0%	100%	60,000
21-119 Dog Park Caledon East						
To install a chain link fence in Caledon East dog park.	Q4-2021	25,000	100%	100%	100%	25,000
Corporate Services						
16-208 Alton Village Cemetery Abandonment						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
As per confidential report 2016-28 A proposed or pending acquisition or disposition of land by the municipality.	Q3-2021	120,000	100%	0%	31%	37,681
20-141 Ward Boundary Review						
To undertake a Ward Boundary Review	Q2-2021	60,000	100%	0%	8%	4,713
21-023 Animal Shelter Sanitary Renovation						
This project will replace the existing older commercial washing machine with a new larger unit and pair the unit with a commercial dryer. The dish washing area will be optimized with the addition of a double sink and a dishwasher. Cabinets will be optimized to fit the new equipment with the assistance of the Facilities Carpenter.	Q4-2021	32,900	100%	0%	100%	32,900
Engineering Services						
15-094 Bridge Design and EA						
Environmental Assessment and detailed design - various structures	Q2-2021	491,245	100%	100%	41%	203,404
16-130 Drainage Studies						
Environmental Assessment and detailed design for drainage improvements for flooding issues.	Q4-2021	339,505	107%	100%	28%	96,270
16-188 Road Engineering Design and EA						
Detailed design - various locations	Q2-2021	730,000	100%	79%	41%	302,452
16-189 Bridge EA and Studies						
Environmental Assessment and Detailed Design of bridge/culvert structures - various locations	Q4-2021	414,000	100%	100%	21%	87,002
17-119 Non-OSIM Structures Construction						
Culvert Replacements and road stabilization	Q3-2021	1,567,355	100%	37%	31%	489,734
17-150 Stormwater Management Program						
This project includes:- Cleaning of three stormwater management facilities (Pond #10, Pond #12, and Pond #6);- Completion of an Environmental Assessment for the Columbia Way Pond; and- Erosion works for the outlet channel that runs between Coleraine and Station Street (just south of King Street West)	Q4-2021	1,478,126	100%	68%	44%	646,595
18-075 Bridge & Culvert Design Program						
Environmental Assessment and Detailed Design of bridge/culvert structures - various locations	Q2-2021	488,400	100%	100%	13%	62,132
18-096 Alton Park Multipurpose Track						
Construct a pump bike track and junior skatepark facility at Alton Ball Park.	Q3-2021	325,000	100%	21%	57%	185,415
19-073 Growth-related Roads Program						
Road design (rehabilitation) for 3 roads:1) Heart Lake Rd; 2) Chinguacousy Rd;3) Grange SR	Q4-2021	9,263,864	100%	16%	65%	5,975,991
19-074 Road Engineering Design and EA						
Project includes environmental assessments and detailed design for four (4) roads:1) Old School (from Torbram Road to Airport Road, from Bramalea Road to Torbram Road);2) McLaughlin Road (from Olde Base Line Road to Boston Mills Road, from King St. to 2,100m North of King St., and from Boston Mills Road to 980m South of Boston Mills Road);3) Centreville Creek Road (from Castlederg Side Road to King St.);4) St. Andrews Road (from The Grange Side Road to Olde Base Line Road)	Q3-2021	1,942,592	100%	15%	60%	1,165,051
19-078 Stormwater Management Program						
Pond design, maintenance and operation activities	Q4-2021	2,000,000	100%	100%	62%	1,244,261
19-079 Mayfield West (C.A.M.P.)						
TRCA monitoring of SWM quality/quantity	Q4-2021	95,343	100%	0%	-26%	(24,344)
19-122 Cycling Program						
To implement 40 km of signed bike routes in Caledon.	Q4-2021	30,000	100%	100%	100%	30,000
20-018 Traffic Data Collection Program						
This Traffic Data Collection Program provides the essential traffic data to the practitioners for: A) diagnosis purpose to assess current traffic conditions, B) comparison purpose to identify any trend and quality control, C) analytic purpose to measure before/after any new traffic control device and traffic calming measures, D) sharing/exchanging with external agencies such as OPP, Peel, Brampton, Mississauga, and Vaughan who operates and maintain Traffic Engineering Software (TES), and E) potential cost recovery from incidents.	Q4-2021	82,000	100%	100%	92%	75,484
20-021 Cycling Program						
A work plan is developed to implement the 235km of a signed bike route over the next 5 years. The signed bike route will be implemented in phases, this project will provide 40km.	Q4-2021	30,000	100%	100%	100%	30,000
20-028 Stormwater Management Program						
The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed. Items such as removal of sediment and vegetation controls are primary maintenance activities for ponds to ensure that stormwater is managed and reduces risk of flooding in areas of installation. Maintenance of storm inlets, channels, sewers, and outlets are also required. The Stormwater Management Program also includes all necessary soils, design/Environmental Assessments (EA's) and implementation studies including non-Ontario Structure Inspection Manual inspections as well as Drainage Easement Program required to complete the required rehabilitations for various locations	Q4-2021	2,000,000	100%	100%	56%	1,123,369
20-029 Albion Vaughan Road Acoustic Barrier Construction						
The Albion Vaughan acoustic fence was designed to mitigate current and future noise levels for the ultimate widening to 4 lanes required under the Bolton Transportation Master Plan and to future volumes. The construction of the barrier will adhere to the design undertaken in 2019.	Q4-2021	4,080,000	100%	10%	100%	4,080,000
20-059 Fibar Playground Surface Top-Ups						
Top-up the wood mulch play surface at Fountainbridge, Vincos and Beryl Bland Park.	Q2-2021	20,000	100%	100%	79%	15,767
20-060 Foresters Park Improvements						
Install a park sign and grade, gravel driveway.	Q3-2021	10,000	100%	100%	100%	10,000
20-064 Accessibility Improvements - North Hill Park Washroom/Snack Bar						
Renovate the washroom building at North Hill Park to implement accessibility improvements.	Q4-2021	75,000	100%	100%	100%	74,634
20-065 Caledon Village Tennis Court Resurfacing						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Resurface 2 of the 4 courts at Caledon Village Tennis.	Q2-2021	60,000	75%	75%	100%	60,000
20-067 Caledon East Neighbourhood Park in Villas Plan						
Construct new neighbourhood park in Villas plan of subdivision.	Q4-2021	400,000	100%	15%	100%	399,634
20-069 Arbor Structure Replacements						
Replace the arbor structures in Palgrave Stationlands and Heritage Hills Park.	Q4-2021	60,000	100%	100%	100%	60,000
20-144 Winter Streetlight Decorations						
To purchase Winter Streetlight decorations.	Q4-2021	35,000	100%	0%	100%	35,000
20-150 Caledon Trailway Improvements						
Caledon Trailway Improvements; bike repair stand, kiosk, metal and stone benches, and Cardwell Junction Enhancements.	Q4-2021	50,000	100%	0%	55%	27,437
20-151 Emergency Storm Repairs Sherin Court Easement						
Emergency storm repairs at Sherin Court Easement	Q2-2021	-	0%	0%	0%	(31,509)
21-001 Traffic Signal at Healey Road and Simpson Road						
The design and construction of a traffic signal at the intersection of Healey Road and Simpson Road	Q4-2021	375,000	100%	10%	100%	375,000
21-002 Traffic Signal at Nixon Road and McEwan Drive						
The design and construct a traffic signal at the intersection of Nixon Road and McEwan Drive	Q4-2021	410,000	100%	10%	100%	410,000
21-033 New Streetlights Requests						
This project provides for the design and installation of a limited number of new streetlights on existing Town roads where light levels are deemed deficient based on Town and industry standards.	Q4-2021	78,500	100%	100%	100%	78,500
21-040 Bolton Tennis Court Rehabilitation						
Resurfacing of the Bolton Tennis Courts at Edelweiss Park and change the lighting to LED sorts lighting.	Q4-2021	80,000	50%	50%	100%	80,000
21-041 John Clarkson Park Ice Track Completion						
The purpose of this project is to complete installation of chillers, an appropriate storage facility for the chillers and an appropriate storage facility for an ice surfer required to maintain the ice track, and the purchase of a truck for staff and an ice surfer to complete the ice track at John Clarkson Park.	Q4-2021	430,000	100%	0%	100%	430,000
21-047 Roads Rehabilitation Construction Program (Debt Funded)						
This project provides for the rehabilitation of existing Town roads to be constructed during the 2021 construction season.	Q4-2021	4,100,000	0%	0%	100%	4,100,000
21-050 Bridge & Culvert Construction Program						
2021 Bridge & Culvert Construction Program	Q4-2021	1,300,660	46%	37%	100%	1,300,660
21-051 Roads Rehabilitation Construction Program (Tax, OCIF Funded)						
This project provides for the rehabilitation or reconstruction of certain road segments that were designed in the previous year.	Q4-2021	646,685	2%	2%	100%	646,685
21-052 Growth-Related Roads Construction Program						
This program provides for the upgrading of certain road segments in support of growth.	Q4-2021	17,006,305	100%	2%	100%	17,006,305
21-053 New Sidewalks Construction Program						
This project is to construct new sections of sidewalk at 1. Creditview Rd (Cheltenham Village) - from the Fire station to Kennedy Rd on the West side 2. Simpson Rd - 150m S of George Bolton Parkway to 60m southerly thereof on the East side	Q4-2021	1,516,054	100%	77%	100%	1,516,054
21-078 Mayfield West (C.A.M.P.)						
TRCA monitoring of SWM quality/quantity	Q4-2021	51,024	100%	2%	100%	51,024
21-084 Traffic Calming Program						
The Traffic Calming project is to undertake studies, purchase devices/technologies, or acquire a construction contract to alter the roadway to achieve the effect of calming vehicular traffic.	Q4-2021	56,000	100%	100%	100%	56,000
21-112 Road Safety Program						
Installation of guide rails at priority locations based on reassessment of priority locations.	Q4-2021	400,000	100%	100%	100%	400,000
21-122 Storm Sewer Repair - Sherin Court to Humber River						
Reinstate the full function of the storm sewer ensuring unobstructed flow to the outfall with the goal to extend the useful life of the system to the greatest extent possible.	Q4-2021	500,000	100%	0%	100%	500,000
21-123 Strawberry Hill Court Retaining Wall						
Staff were directed to participate with the Region of Peel in a full geotechnical study and history of approvals of the subject gabion retaining wall as invited by Peel Region.	Q2-2021	-	0%	0%	0%	-
21-125 Emergency Storm Sewer Repair Hickman Drive						
Emergency Storm Sewer Repair Hickman Drive	Q2-2021	-	0%	0%	0%	-
21-126 Emergency Culvert Repair Caledon Trailway						
Emergency Culvert Repair Caledon Trailway	Q2-2021	-	0%	0%	0%	-
Finance						
18-146 Asset Management Plan and Policy						
To continue implementing the multi-year Infrastructure Asset Lifecycle Management System and Workorder System. This Project will provide effective and efficient business processes to manage the complete asset lifecycle by delivering streamlined processes and procedures and providing accurate, timely and consistent information and data. The work commencing in 2018 will include the creation of a strategic asset management policy, review of current and proposed service levels for each asset category and ensuring the required business processes are implemented within the new Asset Management and Work Order System.	Q1-2022	150,000	100%	100%	46%	68,330
19-071 Transit DC Study						
Start a Development Charges (DC) Background Study specifically for Infrastructure related to Transit Services in Caledon in order to pass a by-law and development charge for Transit Infrastructure.	Q4-2021	80,000	100%	55%	100%	80,000
21-124 Coleraine Storm Sewer DC Renewal						
Renewal of Coleraine Storm Sewer DC By-law	Q3-2021	-	0%	0%	0%	-
Fire						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
20-035 Concept Design Work for the Expansion of the Palgrave and Mono Mills Fire Stations						
Complete the architectural design and site plan approvals for the expansion of Palgrave Fire Station 306 and Mono Mills Fire Station 308. The project will include a full design of the buildings, completion of the site plan and a Class B cost estimate for the construction budgets. Design will include the addition of a ventilated bunker gear room, training room and washrooms and bring the facilities into compliance with National Fire Protection Association (NFPA) requirements.	Q4-2021	962,500	100%	25%	99%	955,831
20-037 Fire Station Building Envelope Repairs						
Complete repairs for the existing fire stations. Work is to include refinish/replace 24 doors at Caledon East Fire Station, paint bollards at Cheltenham and Valleywood Fire Stations, repaint hose tower door at Inglewood Fire Station, and repaint overhead doors at Caledon Village Fire Station.	Q2-2021	52,500	100%	100%	49%	25,872
20-109 Large Fire Apparatus Replacement (2)						
Replacement of 2 Large Fire Apparatus that have reached the end of their 20 year life cycle	Q4-2021	2,252,193	100%	62%	72%	1,616,214
20-116 Inglewood Fire Station Concrete Apron and Paving						
The purpose of this project is for Station 305 in Inglewood to complete the required replacement and repair of the concrete apron and paving at the building.	Q2-2021	128,750	100%	100%	100%	128,750
21-022 Fire Station Generator Replacement						
This project will provide fully automatic backup generating capacity for the Caledon East Fire Station 303 and the Inglewood Fire Station 305.	Q4-2021	208,000	100%	100%	100%	208,000
21-098 Fire Hose Replacement						
To purchase replacement fire hose to deploy across nine (9) fire stations.	Q4-2021	84,000	100%	100%	100%	84,000
21-099 Particulate Firefighting Protective Hood - Upgrade						
To purchase particulate firefighting protective hoods for career and volunteer firefighters to increase the health and safety. This project is replace all front line first entry and training fire balaclavas.	Q4-2021	80,000	100%	100%	100%	80,000
21-100 Auto Extrication - 3 Year Upgrade						
Purchase of 3 complete sets Hurst eDraulics (Cutter/Spreader/Ram with support charging and batteries) per year over 3 years.	Q4-2021	45,000	100%	100%	100%	45,000
21-102 Personal Protective Equipment						
Purchase and/or replace required Personal Protective Equipment (PPE) as necessary due to damage, condition or recruitment. This equipment is required in order to support firefighting, rescue and medical operations in the community.	Q4-2021	135,000	100%	33%	95%	128,078
21-114 Senior Officer Vehicle						
Purchase a vehicle for the Assistant Deputy Fire Chief (Change in Service Level Request #28) capable of carrying PPE, medical and light rescue equipment and capable of acting as an incident command post during simple emergency incidents and the initial phases of more complex emergency incidents.	Q1-2022	55,000	100%	10%	100%	55,000
Office of CAO						
18-067 IT - Infrastructure Maintenance & Upgrades						
Maintenance and upgrade of core Information Technology infrastructure components. The focus will be on the following: Additional computing requirements- The Towns vitalized infrastructure requires additional resources to ensure performance and stability. Replace end-of-life servers/router implementation- Windows Server 2008 is coming to end of support, which requires applications running in this environment to be migrated to servers running current server operating systems. Identity Management implementation- Discovery and implementation of an Identity Management solution for public facing websites/ portal bases solutions. Azure Cloud Pilot (Archive and Disaster Recovery (DR) - Initial research, setup and testing of a cloud environment on Microsoft Azure cloud, with the primary purposes of validating the archiving of backups and DR capabilities.	Q4-2021	210,000	100%	89%	44%	91,641
18-147 IT - Service Caledon Customer Relationship Management Solution						
Service Caledon will require tools necessary to facilitate the efficient centralized processing of citizen inquiries and requests. This multi-phased project will target the identification and development of a single, multi-channel hub, serving internal customer service staff and external resident transactions	Q4-2021	300,000	100%	95%	70%	211,188
19-127 Village Entrance Signage						
On January 23, 2018 the Minister of Agriculture, Food and Rural Affairs announced the \$26 million Main Street Revitalization Initiative (Initiative). This Initiative "has been designed to support capital improvements for energy efficiency, accessibility, aesthetics, and marketability of small businesses within main street areas, and encourage strategic public investments in municipal and other public infrastructure within main street areas that will support small businesses."	Q3-2021	118,000	100%	25%	12%	13,847
19-128 Energy and Environment Projects						
Waste retrofit at CCRW and update of the Town's Corporate Green Building Standard	Q3-2021	68,928	151%	151%	39%	27,177
19-136 IT - Broadband Internet						
There are three aspects of this project. 1. To ensure the continued provision of the fifty (50) hotspots that were launched in February 2018. Response to this service has been overwhelmingly positive with all unites in constant use and a steadily growing waitlist of over 200 residents. 2. To procure fifty (50) additional hotspots to manage the growing demand. Estimated future operating costs of \$67,800 related to the lending of 100 Wireless Internet Hotspots will be funded in the future through the 2020 Operating budget and funded by the Broadband levy. 3. Expansion of broadband in Caledon through Southwestern Integrated Fibre Technology (SWIFT) or other means.	Q4-2021	300,000	100%	0%	53%	158,100
19-138 IT - Amanda Enhancements						
Continued resources to develop and enhance AMANDA software functionality to increase usability and future customer service capacity.	Q4-2021	210,600	100%	86%	19%	40,966
20-039 Closed-Circuit Television (CCTV) Camera Replacement						
Replacement of cameras that have reached end of life and purchase and install of additional cameras for 6 locations to support Town video security.	Q4-2021	75,000	100%	100%	86%	64,449

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
20-051 Energy and Environment Projects						
(1) To expand the waste retrofit project to additional facilities, using created communication materials, waste bin infrastructure and education campaigns. This program will also identify opportunities to reduce single use plastic items, a commitment made by Regional Council, July 2018.	Q4-2021					
(2) Corporate Green Fleet Strategy - Transportation represents the largest source of community GHG emissions (45%) and the second largest source of corporate emissions (42%). As part of the Council Approved Corporate GHG Reduction Strategy, the Town is seeking to reduce transportation related emissions by 30% below 2017 levels. A significant strategy identified in the Plan to achieve this, is the development of a Corporate Green Fleet Strategy, to closely examine and model the Town's existing fleet uses and identify, prioritize and create the business cases for, lower carbon options that can be undertaken with fleet asset renewal.						
(3) These funds will support Energy and Environment Staff in estimating 2021 utility budgets and support the implementation of the Town's Community Climate Change action plan; and						
(4) the West Bolton Sustainable Neighbourhood Retrofit Action Plan.		103,072	105%	100%	64%	66,372
20-055 IT - Application Upgrades and Enhancements						
Includes AMANDA upgrades, purchase of new Vital Statistics application, development of a Master Data Management program, and Perfect Mind enhancements.	Q4-2021					
		413,400	100%	15%	95%	390,735
21-017 2021 Technology Replacement						
Replacement of servers, firewalls, enhanced remote work ability and storage.	Q4-2021	420,000	100%	100%	100%	420,000
21-018 2021 Software Upgrades and Improvements						
Continued improvements to the AMANDA system including:	Q1-2022					
- Additional modules for mobile inspections						
- Additional folder improvements with the AMANDA application						
-The addition of Fire Services to utilizing the AMANDA technology						
- Additional digital markup (Bluebeam) licenses for staff						
Upgrade to Tab software to help facilitate the digitization of corporate records.		339,280	100%	88%	100%	339,280
21-019 IT Strategic Plan Implementation						
Integrate GIS mapping system (ESRI) into the Town's website, and project management to support the implementation of the IT Strategic Plan - in 2021, the focus will be on making process improvements and improved data quality in order to begin to integrate data sets across applications moving forward.	Q4-2021					
		40,000	100%	100%	100%	40,000
21-029 Time Entry Management/Human Resource Information System Repl - Addl Funding						
People Services is seeking to expand the scope of the Time Entry Management solution to include a comprehensive HRIS (Human Resources Information System) which will integrate the Time and Attendance and Human Resources information into one solution.	Q4-2021					
		400,000	100%	29%	100%	400,000
21-076 Energy & Environment Projects						
This capital request is for projects that will reduce greenhouse gas (GHG) emissions to meet Council-endorsed corporate and community GHG reduction targets.	Q1-2022					
Development of a Town-wide Green Development Standards for energy efficiency and supporting community design that prioritizes low carbon transportation. This project will also identify opportunities to update the Town's Green Development Program. To engage consultants, which are required to provide niche expertise to carry out specialized work in the field of energy, green fleet, environment and climate change. These funds will support forecasting 2022 utility budgets; improving corporate fleet driver behaviour; and supporting the implementation of the Town's Community and Corporate Climate Change Strategic Plans and the West Bolton Sustainable Neighbourhood Action Plan (SNAP).						
		80,880	100%	100%	100%	80,880
Operations						
18-010 Cargo Van (Animal/By-Law)						
For the purchasing of a cargo van to be used by Animal Services/Regulatory Services.	Q2-2021	96,359	100%	26%	100%	96,359
19-010 Replacement of Two Tri-Axle Dump Trucks						
For the purchase of two tri-axle dump trucks. Tri-axle dump trucks are ideal for use during ditching efforts.	Q2-2021					
		1,110,925	100%	0%	100%	1,110,925
19-086 Asphalt Walkways Program						
For the installation and repair of walkways through out the Town. Locations selected may change depending on Engineering Capital Works, emergency situations/requirements, or escalated requests. This includes removal of the existing walkway and replacement with a like material.	Q3-2021					
		200,000	100%	100%	15%	30,829
20-003 Sidewalk Repair & Rehabilitation Program						
Repair and rehabilitation of various sidewalks and curbs throughout the Town; as a result of ground heave and tree roots, sidewalks sometimes become uneven or broken	Q4-2021					
		200,000	100%	100%	100%	200,000
20-004 Asphalt Walkways Program						
Repair and rehabilitation of the following asphalt walkways throughout the Town.	Q3-2021	100,000	100%	100%	100%	100,000
20-005 Crack Sealing Program						
Crack Sealing roadway maintenance for various roads in order to safeguard investments the Town has made based on prior years rehabilitation and reconstruction projects.	Q2-2021					
		200,000	100%	0%	96%	191,385
20-042 Building Services Fleet						
To purchase (2) two new light duty pickup trucks for Building Services staff to use when traveling to meetings, site visits and dealing with inspections out in the field.	Q2-2021					
		95,000	100%	0%	100%	95,000
20-046 Replacement of Grader Roller Attachments						
To purchase and replace (2) two 2010 Grader Roller Attachments for Grader 803 and 804.	Q2-2021					
		534,647	100%	0%	95%	510,225
20-048 Tandem Axle Truck						
To purchase (1) one Tandem Axle Dump Truck with Snowplow required for growth.	Q3-2021					
		365,000	100%	0%	100%	365,000
20-049 Replacement Roads & Fleet Pick Up Trucks						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
To purchase and replace (5) five Trucks (Medium & Light Duty) that are used in Parks and Roads & Fleet	Q2-2021	275,000	100%	0%	100%	275,000
20-119 Asphalt Roads Maintenance Repairs						
The Asphalt Roads Maintenance Repair program is comprised of various Town's roads that required rehabilitation and not major reconstruction.	Q2-2021	2,000,000	100%	50%	5%	90,672
21-039 Street Tree Replacements						
Stump grind and replace street tree and park tree loss from 2020 and previous years.	Q4-2021	100,000	100%	100%	100%	100,000
21-042 Surface Treatment Program						
Pilot project to micro-surface two roads that were tar and chipped in 2019 to provide a better wear course surface and evaluate its performance against the other tar and chip roads recently paved with hot-mix asphalt: - Willoughby Road from Highpoint Sideroad to Townline (CR109) - Torbram Road from Mayfield Road to King Street	Q4-2021	500,000	100%	45%	100%	500,000
21-044 Replacement of Sign Shop Printer						
Installation of a new sign printer to replace the existing printer.	Q2-2021	30,000	100%	100%	100%	30,000
21-045 Crack Sealing Program						
Crack sealing of hot-mix asphalt road surfaces, locations to be determined based on post-winter inspection of hot-mix asphalt roads in the spring.	Q4-2021	200,000	100%	69%	100%	200,000
21-054 Sidewalk and Curb Rehabilitation Program						
To repair, rehabilitate or replace deficient concrete sidewalk panels and sections of curb & gutter across the Town. Locations are based on an annual inspection including any leftover locations from the previous year.	Q4-2021	200,000	100%	100%	100%	200,000
21-055 Asphalt Walkways Program						
To repair, rehabilitate or replace sections of existing asphalt walkways throughout the Town.	Q3-2021	100,000	6%	0%	100%	100,000
21-056 Asphalt Roads Program						
To provide a rehabilitated road surface for hard top roads (surface treated or asphalt) in poor condition that are primarily in the Engineering Capital Program for years 2023 and 2024.	Q4-2021	1,000,000	0%	0%	100%	1,000,000
21-060 Post-Winter Roads Program						
Road repairs can include full road base excavation, placement of new gravel and surface restoration in isolated locations. Actual locations are determined in the spring by completing the worst impacted locations first to the least impacted locations.	Q4-2021	750,000	100%	0%	100%	750,000
21-061 Gravel Resurfacing Program						
Annual gravel resurfacing due to snow plowing, traffic and washouts.	Q2-2021	1,200,000	100%	75%	100%	1,200,000
21-065 Replace Six (6) Parks Fleet Mowers and Trailers						
To replace four John Deere Parks mower units, the Parks Float - Load Trail, one Weberline Parks Trailer.	Q2-2021	148,000	100%	100%	100%	148,000
21-073 Replace Two (2) Trackless Units, Two (2) Hot Box Asphalt Patch Units Two (2) Slide in Water Tanks						
To replace two (2) Trackless 81X machines with same make and model. To replace two (2) Hot Box asphalt patching trailer units with new units. To Replace two (2) slide in water tanks to fit on tandem axle dump trucks.	Q3-2021	452,000	100%	100%	100%	452,000
21-083 DC - Four (4) Light Duty Pick up Trucks						
To add four new light duty pick up trucks	Q3-2021	180,000	100%	0%	100%	180,000
21-111 Building Staff Fleet Vehicle Acquisition						
Purchase of 3 Chevy Bolts or similar vehicles for building inspectors to use while conducting inspections on behalf of the Town.	Q4-2021	120,000	100%	0%	100%	120,000
21-120 Municipal Law Enforcement Fleet Vehicle Acquisition						
Purchase of 1 Chevy Bolt or similar vehicle for Municipal Law Enforcement Officers to use while conducting inspections/investigations on behalf of the Town.	Q3-2021	45,000	100%	100%	100%	45,000
Planning						
15-121 Employment Areas Study						
Employment Study to support Official Plan Review	Q4-2021	50,000	100%	100%	9%	4,616
15-149 Town Wide Growth Area Zoning						
Review and Update the Comprehensive Zoning Bylaw, 2006-50 as amended	Q3-2021	50,000	100%	100%	46%	22,781
16-164 Pioneer Cemetery Restoration						
To replace and/or repair fencing, landscaping materials or other structures within pioneer cemeteries owned and maintained by the Town.	Q4-2021	65,000	100%	100%	70%	45,564
17-039 Alton Village Heritage Study						
Study to be developed to create a Heritage Conservation District within the Village of Alton	Q2-2021	80,000	100%	52%	17%	13,545
18-045 Aggregate Rehabilitation Master Plan Phase 2						
To develop the 1st aggregate rehabilitation master plan in Caledon - Focus lands near Caledon Village area	Q2-2021	250,000	100%	60%	2%	4,689
18-136 Heritage Designation Studies						
To complete supporting materials and reports for designation of Heritage Resources under the Heritage Act as identified by landowner and/or municipality.	Q4-2021	30,000	100%	27%	68%	20,547
18-137 Pioneer Cemetery Restoration						
To replace and/or repair fencing, landscaping materials or other structures within pioneer cemeteries owned and maintained by the Town.	Q4-2021	30,000	100%	100%	100%	30,000
20-124 Town Initiated Official Plan and Zoning Amendment - Poltaw Country Club Lands						
To municipally redesignate and rezone lands known as Poltaw Country Club located outside of the hamlet of Terra Cotta to an appropriate designation/zone that reflects the existing land uses so that they can ultimately be removed from Niagara Escarpment Commission development control.	Q4-2021	145,000	100%	100%	100%	145,000
21-109 Heritage Signage						
To design and install commemorative/interpretive heritage signs at sites across the Town.	Q4-2021	10,000	100%	100%	100%	10,000
Work in progress - Complete within 1 year Total		107,941,740	94%	31%	59%	63,558,850
Substantially complete, close in next closed capital report						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Caledon Public Library						
19-033 Library IT Equipment						
Replacement of existing, and improvements or advancements, in hardware, software and peripheral devices as per regular refresh cycle and in response to trends in emerging technologies, best practice and patron demand.		76,000	100%	100%	0%	(132)
19-034 Library Furnishing Replacement						
Ongoing replacement of worn, damaged and outdated furnishings across all branches		30,000	100%	100%	18%	5,542
Community Services						
19-062 Albion Bolton Union Community Centre - Caledon Parent Child Centre (CPCC) - Washroom Upgrades						
Washroom upgrades at CPCC in ABUCC		35,000	100%	100%	19%	6,599
20-089 Caledon Centre for Recreation and Wellness - Window Treatments						
Reduce glare in Pool and Fieldhouse		30,000	100%	100%	100%	30,000
20-092 Albion Bolton Union Community Centre - Arena Program Room Enhancements						
Improvements for increased rental opportunities		25,000	100%	100%	76%	19,035
21-079 Rotary Place (Bolton) - Seniors Centre Expansion						
This project provides replacement of furniture and fixtures such as banquet tables, chairs, washroom fixtures and program equipment that is at the end of its useful life cycle. Through engagement with regular user groups a list of enhancements and improvements was also created and staff are requesting funding to support these initiatives.	Consolidated with 17-071	-	0%	0%	0%	-
21-095 Caledon East Community Complex Phase 3 and 4 Expansion						
This request is for the phase-in of funding for the combined phases of the expansion of the Caledon East Community Complex as a term of council project.	Consolidated with 18-036	-	0%	0%	0%	-
21-106 Works Yard 1 and 2 Strategic Growth Plan						
This project is the continuation of the multi year funding term of council project approved by Council in 2020.	Consolidated with 20-033	-	0%	0%	0%	-
Engineering Services						
16-156 Grade Separation & Bolton Residential Expansion Study						
Funds to support study to review future grade separation within BRES Option	No longer required, will be closed with funding returned in Q2. It has been determined that this work should be undertaken if required by the Region of Peel as King Street is a Regional Road.	180,000	100%	7%	100%	180,000
17-049 New Sidewalks & Curbs Program						
Sidewalk studies, design and construction		420,000	100%	100%	4%	15,655
18-143 Implementation Alton Drainage Study Phase 1						
Detailed Design and Construction works for Alton Phase 1 recommendations		286,230	100%	100%	47%	135,264
19-123 Columbia Way EA						
For conducting EA study on Columbia Way		370,000	100%	67%	-4%	(15,971)
19-129 Albion Vaughan Fence Replacement Detailed Design						
Detailed design for a noise attenuation barrier		432,000	100%	10%	26%	112,375
20-061 Sports Field Improvements						
Replace bleachers at Palgrave Ball, Alton Ball and Caledon East Soccer parks. Replace backstop at Inglewood Ball, tile drain field R6 and install netting behind R5 at Caledon East Soccer Complex. Replace the outfield fence of Diamond 2 at North Hill Park.		135,000	100%	100%	20%	26,684
Finance						
19-169 Simpson Road Area Specific Development Charge Study						
Area Specific Development Charges (ASDC) Background Study for the purposes of a future ASDC by-law to recover all costs related to Simpson Road infrastructure construction. That a new 2019 capital project be established in the amount of \$45,000 for the Simpson Road ASDC Background Study to be funded from benefiting Simpson Road landowners		45,000	0%	0%	-10%	(4,643)
20-117 Adjudication Related to New Construction Act						
There have been significant changes to Ontario's Construction Lien Act, now re-named the Construction Act. This project is to fund adjudication costs for various Town projects.	This project will be closed with funding returned in Q2. To date no significant adjudication matters as a result of the changes to the construction act - project no longer required.	50,000	100%	100%	100%	50,000
Fire						
19-030 Joint Fire Communications Center - Capital Equipment Replacement						
Replacement of equipment at the back up JFCC	Consolidated with 18-050	-	0%	0%	0%	-
21-030 Palgrave, Mono Mills and Alton Fire Station Expansions						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Complete the architectural design and site plan approvals and Construction for the expansion of Palgrave Fire Station 306, Mono Mills Fire Station 308 and Alton Fire Station 301. The project will include a full design of the buildings, permits and the start of the addition of the Palgrave Fire Station in 2021.	Consolidated with 20-035	-	0%	0%	0%	-
Office of CAO						
15-099 Amanda Portal						
Continued improvements and enhancements to the Amanda portal via expansion of service offerings and types of permits that can be applied for online. This project focused on the costs for Calytera or other programmer fees for the configuration and setup of portlets and smartlets on the portal site with integration to Amanda Back Office.		50,000	100%	0%	-14%	(6,807)
17-151 Energy and Environment Projects						
Community Climate Change Plan Update		243,000	100%	100%	3%	6,899
18-072 IT - Time Entry Management System Replacement						
This project is required to replace the existing time entry / capture software to improve efficiency, accessibility, functionality, and reporting. Required improvements to the existing system require customization which is costly.	Consolidated with 21-029	-	0%	0%	0%	-
19-131 IT - Infrastructure Maintenance & Upgrades						
Maintenance & upgrade of the following core Information Technology infrastructure components in 2019: Wireless infrastructure will be at end of life in 2021 and requires replacement before then. This project will provide required hardware to prepare for the 2021 upgrade. Replacement of end of life network switches & add port capacity for sites that are at capacity. Upgrade the Close-circuit television (CCTV) back office system. This will reduce the cost and manual effort currently required to monitor the system. This project will facilitate the replacement of the backup/ Disaster Recovery Cheque Printer which is no longer support by the manufacturer.		150,000	100%	97%	21%	32,110
20-056 Council Chambers IT Upgrade						
New projectors, screens, and connectivity equipment to increase clarity of projection and connectivity within the system.		56,000	100%	100%	0%	(129)
Operations						
20-045 Replacement of Slip In Water Tanks						
To purchase and replace (2) two 2010 Slip In Water Tanks for supplying water and dust suppression to gravel roads within the Town of Caledon.		75,000	100%	0%	32%	24,222
20-050 Medium Duty Truck with Sidewalk Machine and Trailer						
To purchase (1) one Medium Duty Truck, (1) one Sidewalk Machine, and (1) one Landscape Trailer, required for growth.		284,429	100%	0%	3%	7,530
20-120 Medium Duty Truck and Trailer						
To purchase (1) one Medium Duty Truck, and (1) one Landscape Trailer, required for growth.		134,429	100%	0%	-4%	(4,897)
21-046 Ball Diamond Construction on Emil Kolb Parkway						
Construction of hard ball diamonds on TRC tablelands at Duffy's Lane and Emil Kolb Parkway.	Consolidated with 20-070	-	0%	0%	0%	-
Planning						
20-094 Comprehensive Zoning By-law 2006-50 Update						
Update of the Town's Comprehensive Zoning Bylaw 2006-50, as amended.	Consolidated with 21-105	-	0%	0%	0%	-
Substantially complete, close in next closed capital report Total		3,107,088	22%	59%	20%	619,336
Developer Build/Cost Share						
Engineering Services						
14-093 Simpson Road Servicing South						
Road extension Environmental Assessment (EA), detailed design, and construction	Indeterminate	5,000,000	0%	0%	92%	4,576,578
17-046 Roads Rehabilitation & Reconstruction						
Road rehabilitation and reconstruction projects. Cost sharing road improvements with Regional project on Heart Lake Road.	Indeterminate	2,395,730	100%	1%	33%	797,953
17-179 Simpson Rd Service N -N of George Bolton Parkway						
Road extension detailed design	Indeterminate	908,017	0%	0%	29%	263,178
18-060 Roads Rehabilitation & Reconstruction Program						
Road Reconstructions - various locations	Indeterminate	2,705,644	100%	4%	12%	329,602
18-167 Walker Road						
Urbanization of Walker Road West of Olivers Lane	Indeterminate	1,416,400	100%	0%	100%	1,416,400
20-133 McLaughlin Road Widening						
The scope of this project is the design and construction of McLaughlin Road widening from Mayfield road to 264.8m north of the spine road including underground hydro and urban reconstruction from 264.8m north of the spine road to the Mayfield West 2 limit.	Indeterminate	22,785,276	4%	0%	100%	22,693,065
20-149 MW2 Spine Hwy Interchange						
Detailed design, property acquisition, and construction of Mayfield West 2 Spine Road Highway Interchange.	Indeterminate	35,000,000	0%	0%	100%	35,000,000
Finance						
14-117 Mayfield West Infrastructure						
Project created for technical reasons to track revenue and expenditures relating to the MW Development Charge Credit Agreement (DCCA). This project tracks non-growth payments related to MW infrastructure the Town makes to the MW Landowners and Fiscal Impact Mitigation payments made by the MW Landowners to the Town as per MW DCCA.	Indeterminate	2,565,546	100%	0%	58%	1,493,284
Fire						
18-050 Joint Fire Communications Center - CAD Replacement Ph 2						
Replacement of the Computer Aided Dispatch (CAD) System at the Joint Fire Communications Center (JFCC). Replace outdated equipment.	Q4-2021	352,000	100%	100%	48%	169,087
20-112 Emergency Services Voice Communications						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Planned improvements to the VCOM system include, ISSI links to neighbour agencies to facilitate roaming and interoperability, new fire paging system, in-building coverage enhancements for problem areas, provisioning PSN fibre to VCOM radios sites, and continued expansion of the 700MHz broadband overlay.	Q1-2021	72,000	100%	100%	66%	47,475
21-097 VCOM Future LTE Enhancements Project						
This project is part of the Regional VCOM System (radio system). Planned improvements will cover new site development, fibre installation, backhaul improvements, hardware and software updates to enhance the new data infrastructure for network collaboration with neighbouring agencies.	Q2-2021	36,000	100%	100%	100%	36,000
Planning						
11-092 Mayfield West Phase 2 - West						
Municipally led Secondary Plan Process for Phase 2 of Mayfield West to support a community of ultimately 18,000 (includes a Municipal Comprehensive Review (MCR) & Settlement Boundary expansion)	Q3-2021	2,241,017	98%	0%	0%	4,830
13-085 Blueand Pit Aggregate Application						
External Cost Recovery Aggregate Application	Q4-2021	70,000	143%	0%	80%	55,665
17-180 Aggregate - Erin Pit James Dick Construction						
External Cost Recovery Aggregate Application		100,000	100%	0%	24%	23,750
18-133 OP Aggregate Policy Review						
A review of Aggregate Policies in accordance with the Official Plan 2041 Review project	Q2-2022	80,000	50%	26%	98%	78,535
Developer Build/Cost Share Total		75,727,630	17%	1%	88%	66,985,402
In litigation						
Engineering Services						
17-167 Antrim Court Deficiency Works						
Construction of various civil works		463,213				
Finance						
15-160 Development Charge Appeals						
Work related to appeals to the Town's 2014 and 2019 Development Charges (DC) By-laws and Background Studies.		200,000				
Fire						
14-008 Replacement of Bolton Fire Station						
Replacement of the Bolton fire station to a new location with sufficient space to house apparatus, career staff, volunteer firefighters and some support administrative operations		7,910,000				
In litigation Total		8,573,213	0%	0%	0%	-
Project Pending 3rd party agreement						
Corporate Services						
18-161 Environmental Study Castlederg						
As per Confidential Staff Report 2018-3	Indeterminate	50,000	100%	0%	15%	7,741
Engineering Services						
14-092 Tullamore Servicing						
Road Network & Storm Water Management System design and construction for the Tullamore Commercial/Industrial Area.	Staff recommendation regarding this project will be brought forward in Q2	30,000,000	0%	0%	99%	29,708,042
18-169 Creditview Rd Stormwater Drain						
Improvement to Town drainage easement	Indeterminate	65,000	100%	0%	100%	65,000
Project Pending 3rd party agreement Total		30,115,000	0%	0%	99%	29,780,783
Project on hold/Not Started						
Building & Municipal Law Enforcement Services						
19-158 Cannabis Legalization Fund						
Project created to track costs related to the Ontario Legalization Implementation Fund to help with the implementation costs of recreation cannabis legalization. Funds can only be utilized on eligible expenditures and expenditures must be tracked.	Staff are reviewing options for use of grant funds.	34,759	100%	0%	100%	34,759
20-053 Building Services Fees Review						
Under section 7 of the Building Code Act it is stipulated that building permit fees must not exceed the anticipated reasonable costs to administer and enforce the Building Code Act.	To be re-evaluated if necessary for 2021	45,000	100%	0%	61%	27,413
Caledon Public Library						
21-013 Caledon Public Library Branch Renovation to Create a Maker, Media, and Innovation Lab						
Refurbishment of a CPL branch from a traditional library branch to a new service model will address a current gap in services and will include a maker space, meeting and training rooms, a recording studio, and spaces for co-working and connecting.	Resulting from delays in publication of new titles due to COVID	304,680	27%	0%	100%	304,680
Community Services						
21-026 Sustainable Energy Project						
Complete Facility Upgrades to reduce carbon footprint, as well as leverage funding in 2021 with Provincial and Federal programs specifically for Electric Vehicle Charging Systems, building improvements to include window and envelop as well as mechanical systems as funding allows.	Waiting for Funding From Hydro One	105,000	100%	100%	100%	105,000
Engineering Services						
18-063 Stormwater Management Program						

Status of Active Capital Projects as of December 31, 2020

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Pond design, maintenance and operation activities	Drainage Study for George and McFaul area is on hold requiring coordination with the Region of Peel.	655,000	100%	100%	57%	371,797
20-072 Bolton Leash Free Park Improvements						
Install rear area fence and underground dog waste container.	Pending completion of environmental assessment and design	15,000	100%	100%	100%	15,000
Finance						
21-032 Corporate Asset Management						
This project will allow the Town to establish a framework that can help in consistently tracking relevant asset data including performance parameters and help build a repository of key performance indicators (KPI) over the next 5 years.	A 1 year extension was provided by the province on the AMP ontario regulation timelines.	100,000	100%	100%	100%	100,000
Operations						
19-155 Topographic Survey Inglewood and Alton						
For the purpose of completing land surveys of areas within Alton and Inglewood to determine landscape conditions pertaining to drainage.	Indeterminate	50,000	100%	100%	100%	50,000
Planning						
19-143 Heritage Designation Studies						
To complete supporting materials and reports for designation of Heritage Resources under the Heritage Act as identified by landowner and/or municipality.	Designations have been postponed due to Peel Archives being closed.	20,000	100%	33%	100%	20,000
20-123 Heritage Designation Studies						
To undertake heritage property evaluations in compliance with the Ontario Heritage Act in support of the Town's ongoing Heritage Designation Program.	Designations have been postponed due to Peel Archives being closed.	20,000	100%	33%	100%	20,000
Project on hold/Not Started Total		1,349,439	83%	70%	78%	1,048,649
Grand Total		304,568,859	65%	22%	75%	231,344,349