

## Changes in the Status of Capital Projects as of December 31, 2021

| Classifications/Capital Projects  | Q2 2021<br>Expected<br>Completion | Current<br>Expected<br>Completion | Schedule Status | Explanation   | Approved<br>Budget |
|---|-----------------------------------|-----------------------------------|-----------------|---|--------------------|
| <b>Building &amp; Municipal Law Enforcement Services</b>  |                                   |                                   |                 |   |                    |
| <b>16-066 Commercial Large Scale Fill Consultant</b>  |                                   |                                   |                 |   |                    |
| To hire a Consultant who specializes in large scale fill operations and the effects on communities to develop new Commercial Fill policies and processes for the Town and then to lead a large scale trial project to test the new fill policies.   | Q4-2021                           | Q3-2022                           | Delay           | Other priorities and workload - study will tie in with the OP review.   | 50,000             |
| <b>Caledon Public Library</b>   |                                   |                                   |                 |   |                    |
| <b>19-036 Albion Bolton Branch Refurbishment/Improvements</b>   |                                   |                                   |                 |   |                    |
| Renovation of the Albion Bolton Branch - including improved space planning and enhanced finishes and furnishing - resulting in improved functionality and delivery of library services  | Q1-2022                           | Q2-2022                           | Delay           | Delays in receipt of construction materials   | 641,000            |
| <b>20-014 Library IT Equipment</b>  |                                   |                                   |                 |   |                    |
| This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.  | Q1-2022                           | Q3-2022                           | Delay           | Delayed due to vacancy within IT Department and staff capacity  | 125,485            |
| <b>20-015 Library Furnishings</b>   |                                   |                                   |                 |   |                    |
| This project supports the continued replacement of worn and damaged furniture and fixtures across all branches of the Caledon Public Library.   | Q1-2022                           | Q2-2022                           | Delay           | Furniture has been ordered and funds have been fully encumbered. Delivery will be scheduled to align with the completion of Albion Bolton Refurb (19-036).                                  | 60,000             |
| <b>21-007 Library Collections and Materials</b>   |                                   |                                   |                 |   |                    |
| Project funding supports the purchase of Library books (both print and electronic), magazine subscriptions and audiovisual materials for lending to and streaming by the public.  | Q1-2022                           | Q2-2022                           | Delay           | Delay due to publishing and shipping delays   | 450,000            |
| <b>21-008 Library IT equipment</b>  |                                   |                                   |                 |   |                    |
| This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.  | Q2-2022                           | Q4-2022                           | Delay           | Delayed due to vacancy within IT Department and staff capacity as well as the completion of the renovation of the Margaret Dunn Valleywood as a maker, innovation and learning lab (21-013) | 73,000             |
| <b>21-011 Library Furniture Replacement</b>   |                                   |                                   |                 |   |                    |
| This project supports the continued replacement of worn and damaged furniture and fixtures across all branches of the Caledon Public Library. The vast majority of requested funds will be committed to furnishing the refurbished Albion Bolton Branch.  | Q1-2022                           | Q2-2022                           | Delay           | Furniture has been ordered and funds have been fully encumbered. Delivery will be scheduled to align with the completion of Albion Bolton Refurb (19-036).                                  | 40,000             |
| <b>21-013 Caledon Public Library Branch Renovation to Create a Maker, Media, and Innovation Lab</b>   |                                   |                                   |                 |   |                    |
| Refurbishment of a CPL branch from a traditional library branch to a new service model will address a current gap in services and will include a maker space, meeting and training rooms, a recording studio, and spaces for co-working and connecting.   | Q3-2022                           | Q4-2022                           | Delay           | Procurement delayed in order to confirm best approach for managing project and retaining suitable contractor. NRRP to secure a design-build contractor released mid January 2022.           | 304,680            |
| <b>Community Services</b>   |                                   |                                   |                 |   |                    |
| <b>18-036 Caledon East Community Complex - Expansion Design Work</b>  |                                   |                                   |                 |   |                    |
| Phased in funding for the design and construction of the proposed CECC expansion  | Q4-2023                           | Q2-2024                           | Delay           | Scope modified to include outdoor rink and Orange Lodge   | 20,704,075         |
| <b>19-019 Town Hall Improvements</b>  |                                   |                                   |                 |   |                    |
| Town Hall Improvements  | Q2-2022                           | Q4-2022                           | Delay           | Waiting for results from Consultant workforce planning design   | 475,732            |
| <b>19-044 Recreation - Facility Road Sign Program</b>   |                                   |                                   |                 |   |                    |
| To replace current road signs with new electronic road signs at Caledon Village Place and the Inglewood Community Centre  | Q1-2022                           | Q3-2022                           | Delay           | CVP sign on target, ICC sign slightly delayed due to NEC site plan approvals.   | 150,000            |
| <b>19-050 Recreation - Accessibility</b>  |                                   |                                   |                 |   |                    |
| To support accessibility related initiatives throughout various recreation facilities identified in the previous Barrier Removal Action Plan  | Q4-2021                           | Q2-2022                           | Delay           | Work in progress, some work delayed due to structural repairs required at the Inglewood Community Centre.   | 50,000             |
| <b>19-061 Albion Bolton Union Community Centre - Lighting Retrofit</b>  |                                   |                                   |                 |   |                    |
| Interior lighting retrofit at ABUCC   | Q4-2021                           | Q2-2022                           | Delay           | Delay in delivery of materials due to COVID   | 250,000            |
| <b>20-064 Accessibility Improvements - North Hill Park Washroom/Snack Bar</b>   |                                   |                                   |                 |   |                    |
| Renovate the washroom building at North Hill Park to implement accessibility improvements.  | Q2-2022                           | Q3-2022                           | Delay           | Tendering process has been delayed due to lack of progress by Consultant.   | 75,000             |
| <b>20-069 Arbor Structure Replacements</b>  |                                   |                                   |                 |   |                    |
| Replace the arbor structures in Palgrave Stationlands and Heritage Hills Park.  | Q2-2022                           | Q4-2022                           | Delay           | Tendering process was not completed due to lack of parks staffing   | 60,000             |
| <b>20-072 Bolton Leash Free Park Improvements</b>   |                                   |                                   |                 |   |                    |
| Install rear area fence and underground dog waste container.  | Q4-2022                           | Q4-2023                           | Delay           | Stormwater management pond construction budget planned for 2023, dog park work to be completed in conjunction   | 15,000             |
| <b>20-079 Inglewood Community Centre - Exterior Walls, Basement and Kitchen Restoration</b>   |                                   |                                   |                 |   |                    |
| Repair and improvement of exterior walls, basement ceiling and community room kitchen.  | Q4-2021                           | Q2-2022                           | Delay           | Structural Investigation delaying further project work  | 71,400             |
| <b>20-150 Caledon Trailway Improvements</b>   |                                   |                                   |                 |   |                    |
| Caledon Trailway Improvements; bike repair stand, kiosk, metal and stone benches, and Cardwell Junction Enhancements.   | Q4-2021                           | Q3-2022                           | Delay           | Remaining installations to be completed in 2022   | 50,000             |
| <b>21-035 Playground Improvements</b>   |                                   |                                   |                 |   |                    |
| This project provides for the replacement or improvements of existing play structures and surrounding surfaces that are beyond their useful service life.   | Q2-2022                           | Q3-2022                           | Delay           | Accessibility review required prior to ordering of equipment  | 351,000            |
| <b>21-038 Park Asphalt Path Replacements</b>  |                                   |                                   |                 |   |                    |
| This project provides for the replacement of existing asphalt pathways in the following parkland: Moffatt Park (Ward 5) Caledon Village EPA lands from Giles Road to Avellino Court and Kennedy Road to Giles Road (Ward 1) St. Michael's Court to Kingsview Drive (Ward 5)   | Q4-2021                           | Q2-2022                           | Delay           | Weather delays in fall pushed construction works to be completed in Spring 2022   | 150,000            |
| <b>21-041 John Clarkson Park Ice Track Completion</b>   |                                   |                                   |                 |   |                    |
| The purpose of this project is to complete installation of chillers, an appropriate storage facility for the chillers and an appropriate storage facility for an ice surfacer required to maintain the ice track, and the purchase of a truck for the staff identified below and an ice surfacer to complete the ice track at John Clarkson Park. | Q4-2021                           | Q1-2022                           | Delay           | Delays in procurement of ice chillers due to COVID shipping delays  | 430,000            |
| <b>21-057 Caledon East Community Complex Pad 1 Arena Roof Insulation Replacement and Repairs</b>  |                                   |                                   |                 |   |                    |
| Pad # 1 arena has damaged insulation from a roof leak that needs to be removed and replaced so that moisture build up or mould does not occur.  | Substantially Complete            | Q2-2022                           | Delay           | Delay due to staff turnover, final work to be completed in spring   | 50,000             |
| <b>21-081 Caledon Village Place - Exterior Restoration</b>  |                                   |                                   |                 |   |                    |

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| This project will include concrete block work, new windows, landscaping and outdoor features and any other necessary improvements to provide an update to the exterior of the facility not only in appearance but to preserve and protect this asset.  | Q3-2021                           | Q2-2022                           | Delay           | New Coordinator Hired, Site Review is underway to finalize outstanding work  | 30,000             |
| <b>21-086 - Mayfield Recreation Complex - Pool Heater</b>  |                                   |                                   |                 |  |                    |
| The pool heater at Mayfield Recreation will be replaced with a high efficiency unit capable of digital control.  | Q4-2021                           | Q1-2022                           | Delay           | Consultant's design was amended for existing space constraints and there is a lead time/delay on delivery of equipment.  | 57,850             |
| <b>Corporate Services</b>  |                                   |                                   |                 |  |                    |
| <b>16-208 Alton Village Cemetery Abandonment</b>   |                                   |                                   |                 |  |                    |
| As per confidential report 2016-28 A proposed or pending acquisition or disposition of land by the municipality.   | Q4-2021                           | Q2-2022                           | Delay           | The project was not completed in Q4-2021 as the vendor is working on finalizing the cemetery mapping system. More grave sites than anticipated were found at the cemetery causing data gathering by the vendor to require more time. Weather delays were also encountered. | 120,000            |
| <b>21-023 Animal Shelter Sanitary Renovation</b>   |                                   |                                   |                 |  |                    |
| This project will replace the existing older commercial washing machine with a new larger unit and pair the unit with a commercial dryer. The dish washing area will be optimized with the addition of a double sink and a dishwasher. Cabinets will be optimized to fit the new equipment with the assistance of the Facilities Carpenter.  | Q4-2021                           | Q2-2022                           | Delay           | Long lead time in mechanical equipment   | 32,900             |
| <b>21-129 Purchase of 1248 Mayfield Road</b>   |                                   |                                   |                 |  |                    |
| Acquisition land by the municipality – Purchase of 1248 Mayfield Road (known as Alloa Public School), Ward 2   | Q4-2021                           | Q1-2022                           | Delay           | Finalizing documents were delayed due to information and additional investigations regarding an underground tank. Documents are now finalized and closing is scheduled for January 21, 2022.   | 8,141,701          |
| <b>Engineering Services</b>  |                                   |                                   |                 |  |                    |
| <b>16-130 Drainage Studies</b>   |                                   |                                   |                 |  |                    |
| Environmental Assessment and detailed design for drainage improvements for flooding issues.  | Q1-2022                           | Q2-2022                           | Delay           | Delays due to TRCA, EA and Construction Permitting, as well as Staff Turnover.   | 339,505            |
| <b>17-050 Road Engineering Design &amp; EA</b>   |                                   |                                   |                 |  |                    |
| Environmental assessment and detailed design for Mountainview Road. Detailed design for Albert Street urbanization with Low Impact Development (LID) practices   | Q1-2023                           | Q4-2024                           | Delay           | Design delayed due to land acquisition requirements.   | 888,607            |
| <b>18-061 Road Engineering Design &amp; EA</b>   |                                   |                                   |                 |  |                    |
| Environmental assessment and detailed designs for multiple roads.  | Q4-2022                           | Q1-2023                           | Delay           | slight delay due to complications with Covid-19 ongoing  | 3,958,500          |
| <b>19-078 Stormwater Management Program</b>  |                                   |                                   |                 |  |                    |
| Pond design, maintenance and operation activities  | Q4-2021                           | Q2-2022                           | Delay           | Weather delays have been significant and further complications from Covid-19 ongoing   | 2,000,000          |
| <b>20-022 Functional Design Study for a new Transit Hub in Mayfield West Phase 2</b>   |                                   |                                   |                 |  |                    |
| The purpose of this Environmental Assessment (EA) study for the Transit hub is to assess the potential impacts and the preliminary design of the transit hub in Mayfield West 2.   | Q4-2022                           | Q4-2024                           | Delay           | Initiation and completion of this project is subject to registration of Fieldgate Development as well as the interchange.  | 50,000             |
| <b>20-028 Stormwater Management Program</b>  |                                   |                                   |                 |  |                    |
| The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed. Items such as removal of sediment and vegetation controls are primary maintenance activities for ponds to ensure that stormwater is managed and reduces risk of flooding in areas of installation. Maintenance of storm inlets, channels, sewers, and outlets are also required. The Stormwater Management Program also includes all necessary soils, design/Environmental Assessments (EA's) and implementation studies including non-Ontario Structure Inspection Manual inspections as well as Drainage Easement Program required to complete the required rehabilitations for various locations | Q4-2021                           | Q3-2022                           | Delay           | slight delays due to permitting and property considerations  | 2,000,000          |
| <b>21-050 Bridge &amp; Culvert Construction Program</b>  |                                   |                                   |                 |  |                    |
| 2021 Bridge & Culvert Construction Program, culvert replacements of Heritage Rd culvert 0.6km N of Mayfield Rd and McLaughlin Rd culvert replacement 700m S of The Grange SR   | Q4-2021                           | Q3-2022                           | Delay           | 3 culverts complete, 1 remaining section for Mountainview Ph.2 delayed due to NEC permitting and complications due to Covid-19   | 1,300,660          |
| <b>21-053 New Sidewalks Construction Program</b>   |                                   |                                   |                 |  |                    |
| This project is to construct new sections of sidewalk at 1. Creditview Rd (Cheltenham Village) - from the Fire station to Kennedy Rd on the West side 2. Simpson Rd - 150m S of George Bolton Parkway to 60m southerly thereof on the East side  | Q4-2021                           | Q2-2022                           | Delay           | slight delay due to material ordering from Covid-19. Surplus of funds may be available, will know with more certainty in Q2.   | 1,516,054          |
| <b>21-122 Storm Sewer Repair - Sherin Court to Humber River</b>  |                                   |                                   |                 |  |                    |
| Reinstate the full function of the storm sewer ensuring unobstructed flow to the outfall with the goal to extend the useful life of the system to the greatest extent possible.  | Q4-2021                           | Q1-2022                           | Delay           | Slight delay due to permitting requirements and ordering materials due to Covid-19   | 375,000            |
| <b>Fire</b>  |                                   |                                   |                 |  |                    |
| <b>18-050 Joint Fire Communications Center - CAD Replacement Ph 2</b>  |                                   |                                   |                 |  |                    |
| Replacement of the Computer Aided Dispatch (CAD) System at the Joint Fire Communications Center (JFCC). Replace outdated equipment.  | Q4-2021                           | Q2-2022                           | Delay           | COVID related delays impacting training (international travel restrictions)  | 320,000            |
| <b>19-030 Joint Fire Communications Center - Capital Equipment Replacement</b>   |                                   |                                   |                 |  |                    |
| Replacement of equipment at the back up JFCC   | Q4-2021                           | Q2-2022                           | Delay           | COVID related delays impacting training (international travel restrictions)  | 32,000             |
| <b>20-035 Expansion of the Palgrave, Mono Mills and Alton Fire Stations</b>  |                                   |                                   |                 |  |                    |
| Complete the architectural design and site plan approvals for the expansion of Palgrave Fire Station 306 and Mono Mills Fire Station 308 and Alton Fire Station 301. The project will include a full design of the buildings, completion of the site plan and a Class B cost estimate for the construction budgets. Design will include the addition of a ventilated bunker gear room, training room and washrooms and bring the facilities into compliance with National Fire Protection Association (NFPA) requirements.   | Q4-2022                           | Q3-2023                           | Delay           | Updated to reflect timing indicated in 2022 Budget which includes construction of the three stations   | 962,500            |
| <b>20-109 Large Fire Apparatus Replacement (2)</b>   |                                   |                                   |                 |  |                    |
| Replacement of 2 Large Fire Apparatus that have reached the end of their 20 year life cycle  | Q4-2021                           | Q2-2022                           | Delay           | Supply chain delays  | 2,252,193          |
| <b>20-112 Emergency Services Voice Communications</b>  |                                   |                                   |                 |  |                    |

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| Planned improvements to the VCOM system include, ISSI links to neighbour agencies to facilitate roaming and interoperability, new fire paging system, in-building coverage enhancements for problem areas, provisioning PSN fibre to VCOM radios sites, and continued expansion of the 700MHz broadband overlay.   | Q4-2021                     | Q4-2022                     | Delays          | COVID related delays  | 72,000          |
| <b>20-116 Inglewood Fire Station Concrete Apron and Paving</b>   |                             |                             |                 |   |                 |
| The purpose of this project is for Station 305 in Inglewood to complete the required replacement and repair of the concrete apron and paving at the building.  | Q4-2021                     | Q2-2022                     | Delay           | Landscaping repairs still required, need to wait for spring to complete final works   | 128,750         |
| <b>21-022 Fire Station Generator Replacement</b>   |                             |                             |                 |   |                 |
| This project will provide fully automatic backup generating capacity for the Caledon East Fire Station 303 and the Inglewood Fire Station 305.   | Q4-2021                     | Q2-2022                     | Delay           | Some electrical issues were found as part of the project. Repairs underway  | 208,000         |
| <b>21-098 Fire Hose Replacement</b>  |                             |                             |                 |   |                 |
| To purchase replacement fire hose to deploy across nine (9) fire stations.   | Q4-2021                     | Q2-2022                     | Delay           | Safety requirement due to malfunction, all hoses required replacement   | 84,000          |
| <b>21-100 Auto Extrication - 3 Year Upgrade</b>  |                             |                             |                 |   |                 |
| Purchase of 3 complete sets Hurst eDraulics (Cutter/Spreader/Ram with support charging and batteries) per year over 3 years.   | Substantially Complete      | Q3-2022                     |                 | This project was closed per Staff Report 2021-0284 and reopened as part of a 3 year project   | 45,000          |
| <b>21-104 Fire Training Facility - Final Phase</b>   |                             |                             |                 |   |                 |
| Complete the final phase of the multi-disciplined Fire Training Facility.  | Q4-2022                     | Q4-2023                     | Delay           | New Chief reviewing design of training facility.  | 656,250         |
| <b>Office of CAO</b>   |                             |                             |                 |   |                 |
| <b>18-147 IT - Service Caledon Customer Relationship Management Solution</b>   |                             |                             |                 |   |                 |
| Service Caledon will require tools necessary to facilitate the efficient centralized processing of citizen inquiries and requests. This multi-phased project will target the identification and development of a single, multi-channel hub, serving internal customer service staff and external resident transactions   | Q4-2021                     | Q1-2022                     | Delay           | AP Paperless project implementation delayed until March 2022 to complete this project due to staff vacancies.   | 300,000         |
| <b>19-127 Village Entrance Signage</b>   |                             |                             |                 |   |                 |
| Funds have been allocated based on population. The Town of Caledon has been allocated \$88,419.62.   |                             |                             |                 |   |                 |
| As directed by Council Resolution 2018-59, the following three projects were approved for the Main Street Revitalization funding:  |                             |                             |                 |   |                 |
| 1) Village entry signage. 29 total signs highlighting entry into Caledon villages  |                             |                             |                 |   |                 |
| 2) Heritage Conservation District street signage for Bolton  |                             |                             |                 |   |                 |
| 3) Gazebo repair in Downtown Bolton Business Improvement Area (BIA) District   |                             |                             |                 |   |                 |
| Scope of the project was changed to include wayfinding on the Caledon Trail.   | Q2-2022                     | Q3-2022                     | Delay           | Work was to be completed in fall of 2021, project delayed until Kinsmen build gazebo in Bolton  | 118,000         |
| <b>19-128 Energy and Environment Projects</b>  |                             |                             |                 |   |                 |
| Waste retrofit at CCRW and update of the Town's Corporate Green Building Standard  | Q4-2021                     | Q1-2022                     | Delay           | Green Building Standard brought to Council for approval in February. Delay due to competing commitments with Official Plan.   | 104,048         |
| <b>20-051 Energy and Environment Projects</b>  |                             |                             |                 |   |                 |
| (1) To expand the waste retrofit project to additional facilities, using created communication materials, waste bin infrastructure and education campaigns. This program will also identify opportunities to reduce single use plastic items, a commitment made by Regional Council, July 2018.  |                             |                             |                 |   |                 |
| (2) Corporate Green Fleet Strategy - Transportation represents the largest source of community GHG emissions (45%) and the second largest source of corporate emissions (42%). As part of the Council Approved Corporate GHG Reduction Strategy, the Town is seeking to reduce transportation related emissions by 30% below 2017 levels. A significant strategy identified in the Plan to achieve this, is the development of a Corporate Green Fleet Strategy, to closely examine and model the Town's existing fleet uses and identify, prioritize and create the business cases for, lower carbon options that can be undertaken with fleet asset renewal. |                             |                             |                 |   |                 |
| (3) These funds will support Energy and Environment Staff in estimating 2021 utility budgets and support the implementation of the Town's Community Climate Change action plan; and  |                             |                             |                 |   |                 |
| (4) the West Bolton Sustainable Neighbourhood Retrofit Action Plan.  | Q4-2021                     | Q1-2022                     | Delay           | Delayed in completing the waste retrofit due to COVID facility changes at CECC  | 103,072         |
| <b>21-017 2021 Technology Replacement</b>  |                             |                             |                 |   |                 |
| Replacement of servers, firewalls, enhanced remote work ability and storage.   | Q4-2021                     | Q2-2022                     | Delay           | Firewalls to be procured in early 2022. Delayed as a result of priorities related to COVID.   | 420,000         |
| <b>21-113 Bolton Downtown Revitalization Plan</b>  |                             |                             |                 |   |                 |
| This capital project is to set aside funds to execute the deliverables in the Bolton Downtown Revitalization Plan which will be presented to council before the end of the first quarter of 2021. The Plan will have short and long term recommendations to revitalize the area. Specific details and suggested costs for implementation will be included in the report. This project also includes a Community Improvement Plan (CIP) update for Bolton.  | Q4-2023                     | Q2-2023                     | Advanced        | Project initiated in Q2-2021, with 2 year timeline for completion   | 175,000         |
| <b>21-127 Energy Revolving Fund 2021 Projects</b>  |                             |                             |                 |   |                 |
| Caledon East Community Complex Arena LED retrofit and Albion Bolton Union Community Centre Resurfacing Water Retrofit  | Q2-2022                     | Q3-2022                     | Delay           | This project has been delayed due to backfilling the project managers role due to retirement, and the extension of a Peel vaccine clinic at Caledon East Community Complex. | 119,100         |
| <b>Operations</b>  |                             |                             |                 |   |                 |
| <b>20-004 Asphalt Walkways Program</b>   |                             |                             |                 |   |                 |
| Repair and rehabilitation of the following asphalt walkways throughout the Town.   | Q2-2022                     | Q3-2022                     | Delay           | Paving Contractor workload delayed completion of asphalt walkway paving locations   | 100,000         |
| <b>20-049 Replacement Roads &amp; Fleet Pick Up Trucks</b>   |                             |                             |                 |   |                 |
| To purchase and replace (5) five Trucks (Medium & Light Duty) that are used in Parks and Roads & Fleet   | Q2-2022                     | Q1-2023                     | Delay           | Cancelled delayed contract, placed new order for 2 of 5 units, and 3 of 5 units purchased off dealer lot being acquired Q1 - 2022   | 275,000         |
| <b>21-039 Street Tree Replacements</b>   |                             |                             |                 |   |                 |
| Stump grind and replace street tree and park tree loss from 2020 and previous years.   | Q4-2021                     | Q2-2022                     | Delay           | The contractor has been delayed due to workforce shortage   | 100,000         |
| <b>21-045 Crack Sealing Program</b>  |                             |                             |                 |   |                 |
| Crack sealing of hot-mix asphalt road surfaces, locations to be determined based on post-winter inspection of hot-mix asphalt roads in the spring.   | Q4-2021                     | Q3-2022                     | Delay           | 2021 work list completed by Contractor but list was too small to use up funds before Contractor left for other work. Balance of funds to be used first in 2022              | 200,000         |
| <b>21-055 Asphalt Walkways Program</b>   |                             |                             |                 |   |                 |

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| To repair, rehabilitate or replace sections of existing asphalt walkways throughout the Town.  |                                   |                                   |                 |  |                    |
|  | Q4-2021                           | Q3-2022                           | Delay           | Contract start was delayed due to ICIP Federal Provincial funding approval and agreement execution. Contractor awarded work in early December but due to weather work is delayed until 2022. | 100,000            |
| <b>21-056 Asphalt Roads Program</b>  |                                   |                                   |                 |  |                    |
| To provide a rehabilitated road surface for hard top roads (surface treated or asphalt) in poor condition that are primarily in the Engineering Capital Program for years 2023 and 2024.   | Q4-2021                           | Q3-2022                           | Delay           | Contractor workload with others and poor weather late in fall prevented full use of funds in 2021. Balance to be used first in 2022.   | 1,000,000          |
| <b>21-063 Replace Two Tandem Axle Snowplow Trucks</b>  |                                   |                                   |                 |  |                    |
| Two new Freightliner Tandem Axle snowplow trucks to replace two existing tandem axle trucks. The new trucks are to be equipped with new snowplow, wing, sand/salt spreader equipment.  | Q3-2022                           | Q1-2023                           | Delay           | Production delays to COVID19 impact on parts supply  | 740,000            |
| <b>21-064 Replace Seven (7) Fleet Trucks</b>   |                                   |                                   |                 |  |                    |
| To replace seven fleet trucks: three Freightliner M2 Landscape trucks for parks operations, one Dodge Ram 4X4 3500, one Dodge Ram 2500 4X4 Crew Cab pickup, one Ton Dodge 3500 Crew with Plow & Sander, one 1/2 Ton Pickup for Facilities with new truck.  | Q2-2022                           | Q1-2023                           | Delay           | 1 of 3 pick units placed new order, 2 of 3 pick units purchased on dealer lots being acquired Q1-2022  | 650,000            |
| <b>21-083 DC - Four (4) Light Duty Pick up Trucks</b>  |                                   |                                   |                 |  |                    |
| To add four new light duty pick up trucks  | Q2-2022                           | Q4-2022                           | Delay           | Cancelled delayed contract and placed new order.   | 180,000            |
| <b>21-111 Building Staff Fleet Vehicle Acquisition</b>   |                                   |                                   |                 |  |                    |
| Purchase of 3 Chevy Bolts or similar vehicles for building inspectors to use while conducting inspections on behalf of the Town.   | Q2-2022                           | Q4-2022                           | Delay           | Delays due to battery issue now resolved. Waiting on new delivery date. Expected completion estimated.   | 120,000            |
| <b>21-120 Municipal Law Enforcement Fleet Vehicle Acquisition</b>  |                                   |                                   |                 |  |                    |
| Purchase of 1 Chevy Bolt or similar vehicle for Municipal Law Enforcement Officers to use while conducting inspections/investigations on behalf of the Town.   | Q2-2022                           | Q4-2022                           | Delay           | Delays due to battery issue now resolved. Waiting on new delivery date. Expected completion estimated.   | 45,000             |
| <b>Planning</b>  |                                   |                                   |                 |  |                    |
| <b>13-085 Blueland Pit Aggregate Application</b>   |                                   |                                   |                 |  |                    |
| External Cost Recovery Aggregate Application   |                                   |                                   |                 |  |                    |
|  | Q2-2022                           | Q2-2023                           | Delay           | Fee appeal resolved Q4-2021, now pending completion of peer review processes and application decision by Niagara Escarpment Commission (NEC).  | 70,000             |
| <b>16-164 Pioneer Cemetery Restoration</b>   |                                   |                                   |                 |  |                    |
| To replace and/or repair fencing, landscaping materials or other structures within pioneer cemeteries owned and maintained by the Town.  | Q2-2022                           | Indeterminate                     | Delay           | Project to be transferred to Community Services. Will remain on hold in 2022, with a future workplan to be developed.  | 65,000             |
| <b>18-136 Heritage Designation Studies</b>   |                                   |                                   |                 |  |                    |
| To complete supporting materials and reports for designation of Heritage Resources under the Heritage Act as identified by landowner and/or municipality.  | Indeterminate                     | Q4-2023                           | Delay           | Delays due to COVID closures and staffing  | 30,000             |
| <b>20-124 Town Initiated Official Plan and Zoning Amendment - Poltawa Country Club Lands</b>   |                                   |                                   |                 |  |                    |
| To municipally redesignate and rezone lands known as Poltawa Country Club located outside of the hamlet of Terra Cotta to an appropriate designation/zone that reflects the existing land uses so that they can ultimately be removed from Niagara Escarpment Commission development control.  | Q2-2022                           | Q4-2022                           | Delay           | Delayed on basis of priority placed on the OP and Bolton review  | 145,000            |
| <b>21-109 Heritage Signage</b>   |                                   |                                   |                 |  |                    |
| To design and install commemorative/interpretive heritage signs at sites across the Town.  | Indeterminate                     | Q4-2022                           | Delay           | Designation plaques have been ordered, interpretive plaques work in progress   | 10,000             |
| <b>21-117 Bolton Residential Expansion Secondary Plan Study</b>  |                                   |                                   |                 |  |                    |
| To implement Regional Official Plan Amendment (ROPA) 30 the Bolton Residential Expansion Study (BRES), Secondary Plan(s) are required to identify land use locations/distribution, density targets, community facilities, protection of environmental lands, etc., to achieve the 2031 Bolton growth targets of 11,000 people and over 3,600 jobs. | Q4-2022                           | Q4-2023                           | Delay           | Results of the OP will inform this work and will begin once that is advanced.  | 500,000            |
| <b>21-121 Employment Land Use Study/Secondary Plan</b>   |                                   |                                   |                 |  |                    |
| To commence a secondary plan/land use study for the Employment Lands as identified in the 5 year official plan conformity review by the Region of Peel 2041+ project. These lands may include the employment area around Tullamore/Sandhill and Airport Road, Victoria and Mayfield West and the Bolton Expansion Lands.                           | Q3-2022                           | Q3-2023                           | Delay           | Results of the OP will inform this work and will begin once that is advanced.  | 570,000            |
| <b>Grand Total</b>   |                                   |                                   |                 |  | <b>56,437,062</b>  |