

2021 YEAR-END OPERATING BUDGET VARIANCE BY DEPARTMENT / DIVISION

Department	Division	Revenue / Expense	2021 YTD Budget	2021 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %
Building & Municipal Law Enforcement Services						
	Building & Support Services	Revenue	(4,313,485)	(4,088,014)	(225,471)	-5.2%
		Expense	4,313,485	4,088,014	225,471	5.2%
		Net Budget	-	-	-	0.0%
	Regulatory Services	Revenue	(1,010,300)	(493,204)	(517,096)	-51.2%
		Expense	2,216,353	1,674,703	541,650	24.4%
		Net Budget	1,206,053	1,181,499	24,554	2.0%
Building & Municipal Law Enforcement Services Total			1,206,053	1,181,499	24,554	2.0%
Caledon Public Library						
	Administration	Revenue	(8,910)	(8,910)	-	0.0%
		Expense	2,550	58,352	(55,802)	-2188.3%
		Net Budget	(6,360)	49,442	(55,802)	877.4%
	Lending Services	Revenue	(124,200)	(70,519)	(53,681)	-43.2%
		Expense	4,518,588	4,102,444	416,144	9.2%
		Net Budget	4,394,388	4,031,925	362,463	8.2%
Caledon Public Library Total			4,388,028	4,081,367	306,661	7.0%
Community Services						
	Administration	Revenue	(333,442)	-	(333,442)	-100.0%
		Expense	678,866	456,908	221,958	32.7%
		Net Budget	345,424	456,908	(111,484)	-32.3%
	Capital Project & Property Management	Revenue	(982,078)	(863,116)	(118,962)	-12.1%
		Expense	2,595,723	2,259,327	336,396	13.0%
		Net Budget	1,613,645	1,396,212	217,433	13.5%
	Support Services	Revenue	(2,366,280)	(1,153,597)	(1,212,683)	-
		Expense	1,037,740	842,338	195,402	18.8%
		Net Budget	(1,328,540)	(311,259)	(1,017,281)	76.6%
	Programs & Community Develop	Revenue	(3,720,074)	(528,985)	(3,191,089)	-85.8%
		Expense	4,257,467	2,267,537	1,989,930	46.7%
		Net Budget	537,393	1,738,552	(1,201,159)	-223.5%
	Facilities & Operations	Revenue	(182,665)	(2,279)	(180,386)	-98.8%
		Expense	7,315,481	5,777,172	1,538,309	21.0%
		Net Budget	7,132,816	5,774,893	1,357,923	19.0%
Community Services Total			8,300,738	9,055,306	(754,568)	-9.1%
Corporate Accounts						
		Revenue	(85,525,996)	(97,946,067)	12,420,071	14.5%
		Expense	27,980,660	34,137,684	(6,157,024)	-22.0%
		Net Budget	(57,545,336)	(63,808,383)	6,263,047	10.9%
Corporate Accounts Total			(\$57,545,336)	(\$63,808,383)	\$6,263,047	10.9%
Corporate Services						
	Legal & Court Services	Revenue	(5,520,977)	(4,776,537)	(744,440)	0.0%
		Expense	5,445,021	5,434,502	10,519	0.2%
		Net Budget	(75,956)	657,965	(733,921)	966.2%
	Legislative Services	Revenue	(10,000)	(31,122)	21,122	211.2%
		Expense	2,729,970	2,637,545	92,425	3.4%
		Net Budget	2,719,970	2,606,423	113,547	4.2%

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Department	Division	Revenue / Expense	2021 YTD Budget	2021 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %	
	Animal Services	Revenue	(44,231)	(49,464)	5,233	0.0%	
		Expense	528,815	464,417	64,398	12.2%	
		Net Budget	484,584	414,953	69,631	14.4%	
Corporate Services Total			3,128,598	3,679,342	(550,744)	-17.6%	
Corporate Strategy & Innovation							
	IT Operations	Revenue	(237,957)	(233,656)	(4,301)	0.0%	
		Expense	1,844,875	1,693,144	151,731	8.2%	
		Net Budget	1,606,918	1,459,488	147,430	9.2%	
	Project Management Office	Revenue	-	-	-	0.0%	
		Expense	837,790	795,678	42,112	5.0%	
		Net Budget	837,790	795,678	42,112	5.0%	
	Energy and Environment	Revenue	(53,800)	(104,578)	50,778	0.0%	
		Expense	493,998	510,852	(16,854)	-3.4%	
		Net Budget	440,198	406,275	33,923	7.7%	
	Corporate Strategy & Innovation Total			2,884,906	2,661,441	223,465	7.7%
	Customer Service & Communications and Economic Development						
		Corporate Communications	Revenue	-	(51,479)	51,479	0.0%
Expense			739,737	679,070	60,667	8.2%	
Net Budget			739,737	627,591	112,146	15.2%	
Customer Service & Licensing		Revenue	(111,750)	(111,257)	(493)	-0.4%	
		Expense	2,059,754	1,437,958	621,796	30.2%	
		Net Budget	1,948,004	1,326,701	621,303	31.9%	
Economic Development		Revenue	(185,995)	(106,366)	(79,629)	0.0%	
		Expense	965,441	648,774	316,667	32.8%	
		Net Budget	779,446	542,408	237,038	30.4%	
Customer Service & Communications Total			3,467,187	2,496,700	970,487	28.0%	
Engineering Services							
	Engineering Services	Revenue	(3,640,362)	(2,145,510)	(1,494,852)	-41.1%	
		Expense	6,438,112	4,670,180	1,767,932	27.5%	
		Net Budget	2,797,750	2,524,670	273,080	9.8%	
	Development Engineering	Revenue	(175,000)	-	(175,000)	-100.0%	
		Expense	920,165	657,613	262,552	28.5%	
		Net Budget	745,165	657,613	87,552	11.7%	
	Traffic	Revenue	(96,376)	(9,948)	(86,428)	-89.7%	
		Expense	1,334,463	842,023	492,440	36.9%	
		Net Budget	1,238,087	832,074	406,013	32.8%	
Engineering Services Total			4,781,002	4,014,357	766,645	16.0%	
Finance							
	Purchasing & Risk Management	Revenue	(26,000)	(42,903)	16,903	65.0%	
		Expense	745,835	578,333	167,502	22.5%	
		Net Budget	719,835	535,430	184,405	25.6%	
	Finance	Revenue	(60,342)	(120,924)	60,582	100.4%	
		Expense	2,426,783	2,354,596	72,187	3.0%	
		Net Budget	2,366,441	2,233,672	132,769	5.6%	
Finance Total			3,086,276	2,769,102	317,174	10.3%	

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Department	Division	Revenue / Expense	2021 YTD Budget	2021 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %
Fire & Emergency Services						
	Administration	Revenue	(563,382)	(550,109)	(13,273)	0.0%
		Expense	1,074,476	904,525	169,951	15.8%
		Net Budget	511,094	354,416	156,678	30.7%
	Operations	Revenue	(431,308)	(403,940)	(27,368)	0.0%
		Expense	9,106,312	9,660,394	(554,082)	-6.1%
		Net Budget	8,675,004	9,256,454	(581,450)	-6.7%
	Support Services	Revenue	(78,453)	(84,872)	6,419	0.0%
		Expense	657,557	617,140	40,417	6.1%
		Net Budget	579,104	532,269	46,835	8.1%
	Fire & Emergency Services Total			9,765,202	10,143,139	(377,937)
Operations						
	Roads Operations & Fleet	Revenue	(1,172,729)	(1,667,718)	494,989	0.0%
		Expense	12,165,241	12,083,120	82,121	0.7%
		Net Budget	10,992,512	10,415,402	577,110	5.3%
	Park Operations	Revenue	(416,814)	(208,058)	(208,756)	-50.1%
		Expense	2,574,201	2,448,064	126,137	4.9%
		Net Budget	2,157,387	2,240,005	(82,618)	-3.8%
	Administration/Crossing Guard	Revenue	(40,000)	(40,000)	-	0.0%
		Expense	897,354	823,707	73,647	8.2%
		Net Budget	857,354	783,707	73,647	8.6%
	Operations Total			14,007,253	13,439,115	568,138
People Services						
	People Services	Revenue	-	-	-	0.0%
		Expense	1,451,145	1,421,497	29,648	2.0%
		Net Budget	1,451,145	1,421,497	29,648	2.0%
People Services Total			1,451,145	1,421,497	29,648	2.0%
Planning						
	Planning Services	Revenue	(3,218,994)	(3,880,190)	661,196	20.5%
		Expense	604,063	1,662,837	(1,058,774)	-175.3%
		Net Budget	(2,614,931)	(2,217,353)	(397,578)	15.2%
	Development Review	Revenue	(124,678)	(191,720)	67,042	53.8%
		Expense	2,411,516	2,314,868	96,648	4.0%
		Net Budget	2,286,838	2,123,148	163,690	7.2%
	Policy, Heritage & Design	Revenue	(28,230)	(24,398)	(3,832)	-13.6%
		Expense	1,435,271	1,134,690	300,581	20.9%
		Net Budget	1,407,041	1,110,291	296,750	0.0%
Planning Total			1,078,948	1,016,086	62,862	5.8%
		Revenue	(114,804,808)	(119,989,440)	5,184,632	4.5%
		Expense	114,804,808	112,140,008	2,664,800	2.3%
TOTAL		Net Budget	-	(7,849,432)	\$7,849,432	

¹ Building Services nets to zero at year-end as this division is self-funded as per Bill 124.