

SUMMARY OF 2021 YEAR-END OPERATING BUDGET VARIANCE BY DEPARTMENT

Department		2021 YTD Budget	2021 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %
Building & Municipal Law Enforcement Services	Revenue	(5,323,785)	(4,581,218)	(742,567)	-13.9%
	Expense	6,529,838	5,762,717	767,121	11.7%
	Net Budget	1,206,053	1,181,499	24,554	2.0%
Caledon Public Library	Revenue	(133,110)	(79,429)	(53,681)	-40.3%
	Expense	4,521,138	4,160,796	360,342	8.0%
	Net Budget	4,388,028	4,081,367	306,661	7.0%
Community Services	Revenue	(7,584,539)	(2,547,977)	(5,036,562)	-66.4%
	Expense	15,885,277	11,603,282	4,281,995	27.0%
	Net Budget	8,300,738	9,055,306	(754,568)	-9.1%
Corporate Accounts	Revenue	(85,525,996)	(97,946,067)	12,420,071	14.5%
	Expense	27,980,660	34,137,684	(6,157,024)	-22.0%
	Net Budget	(57,545,336)	(63,808,383)	6,263,047	-10.9%
Corporate Services	Revenue	(5,575,208)	(4,857,123)	(718,085)	-12.9%
	Expense	8,703,806	8,536,465	167,341	1.9%
	Net Budget	3,128,598	3,679,342	(550,744)	-17.6%
Corporate Strategy & Innovation	Revenue	(291,757)	(338,234)	46,477	15.9%
	Expense	3,176,663	2,999,675	176,988	5.6%
	Net Budget	2,884,906	2,661,441	223,465	7.7%
Customer Service & Communications and Economic Development	Revenue	(297,745)	(269,102)	(28,643)	-9.6%
	Expense	3,764,932	2,765,803	999,129	26.5%
	Net Budget	3,467,187	2,496,700	970,487	28.0%
Engineering Services	Revenue	(3,911,738)	(2,155,458)	(1,756,280)	-44.9%
	Expense	8,692,740	6,169,815	2,522,925	29.0%
	Net Budget	4,781,002	4,014,357	766,645	16.0%
Finance	Revenue	(86,342)	(163,827)	77,485	89.7%
	Expense	3,172,618	2,932,929	239,689	7.6%
	Net Budget	3,086,276	2,769,102	317,174	10.3%
Fire & Emergency Services	Revenue	(1,073,143)	(1,038,920)	(34,223)	-3.2%
	Expense	10,838,345	11,182,060	(343,715)	-3.2%
	Net Budget	9,765,202	10,143,139	(377,937)	-3.9%
Operations	Revenue	(1,629,543)	(1,915,776)	286,233	17.6%
	Expense	15,636,796	15,354,891	281,905	1.8%
	Net Budget	14,007,253	13,439,115	568,138	4.1%
People Services	Revenue	-	-	-	0.0%
	Expense	1,451,145	1,421,497	29,648	2.0%
	Net Budget	1,451,145	1,421,497	29,648	2.0%
Planning	Revenue	(3,371,902)	(4,096,309)	724,407	21.5%
	Expense	4,450,850	5,112,395	(661,545)	-14.9%
	Net Budget	1,078,948	1,016,086	62,862	5.8%
TOTAL	Revenue	(114,804,808)	(119,989,440)	5,184,632	4.5%
	Expense	114,804,808	112,140,008	2,664,800	2.3%
	Net Budget	-	(7,849,432)	7,849,432	