

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Work in progress - Complete within 1 year						
Building & Municipal Law Enforcement Services						
16-066 Commercial Large Scale Fill Consultant						
To hire a Consultant who specializes in large scale fill operations and the effects on communities to develop new Commercial Fill policies and processes for the Town and then to lead a large scale trial project to test the new fill policies.	Q3-2023	50,000	0%	0%	81%	40,347
Caledon Public Library						
20-014 Library IT Equipment						
This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.	Q1-2023	125,485	0%	0%	9%	10,852
21-008 Library IT equipment						
This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and patron demand.	Q3-2023	73,000	100%	100%	97%	71,128
21-009 Library Hotspot Replacements						
This proposal reflects the Library's desire to continue meeting resident demand for lendable hotspots by replacing the original collection of fifty (50) devices purchased in 2018. This program provides residents from across the community with access to much needed connectivity.	Q2-2023	10,200	100%	100%	41%	4,133
21-013 Caledon Public Library Branch Renovation to Create a Maker, Media, and Innovation Lab						
Refurbishment of a CPL branch from a traditional library branch to a new service model will address a current gap in services and will include a maker space, meeting and training rooms, a recording studio, and spaces for co-working and connecting.	Q1-2023	304,680	27%	27%	73%	222,832
22-019 Library Collections and Materials						
Project funding supports the purchase of Library books (both print and electronic), magazine subscriptions and audiovisual materials for lending to and streaming by the public.	Q1-2023	450,000	100%	100%	11%	19,321
22-020 Library IT Equipment						
This project supports the replacement of existing hardware, software and peripheral devices as per the Library's regular refresh cycle and improvements or advancements in the same in response to trends in emerging technologies, best practice and community need.	Q3-2023	51,000	100%	100%	100%	51,000
22-021 Library Furniture Replacement						
This project supports the ongoing replacement of worn and damaged furniture and fixtures across all branches of the Caledon Public Library.	Q2-2023	120,000	100%	100%	45%	53,551
22-022 Library Master Plan						
The proposed Library Master Plan will include a comprehensive assessment and analysis of the Library's current branches, services and staffing. Informed by the projected population forecasts through to 2051, the plan will act as a road map to effectively position the Library to meet the future needs of a growing Caledon.	Q2-2023	100,000	100%	50%	31%	31,477
22-026 Library and Town Joint Technology Services Review						
Leverage the existing Town-Library partnership to identify mutually beneficial opportunities for improved synergy, efficiency and service delivery.	Q3-2023	35,000	100%	100%	100%	35,000
Community Services						
13-084 Orange Lodge Relocation						
Orange Lodge Relocation	Q4-2023	522,307	0%	0%	76%	397,065

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17-071 Rotary Place Expansion - Design						
To design the proposed Rotary Place Senior's Centre future expansion	Q2-2023	8,408,353	81%	0%	1%	81,964
18-036 Caledon East Community Complex - Expansion Design Work						
Phased in funding for the design and construction of the proposed CECC expansion	Q2-2023	34,456,009	66%	0%	35%	12,001,800
18-100 Caledon Centre for Recreation and Wellness - Outdoor Rink Rooftop Units Relocation and Lighting						
To relocate outdoor rink chilling system for improved efficiency and to add exterior lighting to the outdoor rinks for extended use.	Q4-2023	125,000	0%	0%	94%	117,929
19-019 Town Hall Improvements						
Town Hall Improvements	Q4-2023	475,732	0%	0%	9%	41,187
20-031 Back Flow Prevention Project						
This project includes the completion of back flow prevention surveys on buildings and commencement of repairs.	Q4-2023	55,000	0%	0%	40%	21,754
20-033 Works Yard 1 and 2 Strategic Growth Plan						
Major work in the term of council project includes the following work at Yard 1 and 2. Yard 1 final paving for parking lot and storm water improvements on the west side of the property. Yard 2 facility redesign to include male and female washroom and change areas. Office area, training room and meeting areas. Wash bay addition for vehicle maintenance, and improvements to the existing garage bays to handle the growing fleet. The existing yard area will be repaired, and final top coat asphalt will be installed.	Q4-2023	12,485,290	72%	20%	43%	5,402,024
20-064 Accessibility Improvements - North Hill Park Washroom/Snack Bar						
Renovate the washroom building at North Hill Park to implement accessibility improvements.	Q2-2023	75,000	0%	0%	100%	74,634
20-069 Arbor Structure Replacements						
Replace the arbor structures in Palgrave Stationlands and Heritage Hills Park.	Q3-2023	60,000	0%	0%	100%	60,000
20-070 Hardball Diamond Planning and Design - Emil Kolb Parkway and Duffy's Lane						
Design of hard ball diamonds on Toronto and Region Conservation Authority tablelands at Duffy's Lane and Emil Kolb Parkway.	Q3-2023	1,630,000	91%	0%	94%	1,533,863
20-072 Bolton Leash Free Park Improvements						
Install rear area fence and underground dog waste container.	Q4-2023	15,000	0%	0%	100%	15,000
21-005 Ancillary OPP Building						
This OPP project, funded by the Region of Peel, will see the construction of a 2,500 square foot enclosed building; garage type structure that will be able to accommodate vehicles and large items that are required to be stored inside. There will also be an adjacent outdoor secured area for other items in the possession of the OPP, such as trailers.	Q2-2023	2,396,123	48%	0%	52%	1,246,319
21-015 - Mayfield Recreation Complex - Infrastructure Improvements						
The project will involve the excavation, repair and upgrade of the foundation arena surrounding the aquatics facility at this shared use complex, a digital control system addition to the pool heater, arena change room showers expansion, benches and equipment hangers addition to the arena and pool, and main lobby flooring replacement	Q4-2023	507,750	27%	27%	48%	242,594
21-026 Sustainable Energy Project						
Complete Facility Upgrades to reduce carbon footprint, as well as leverage funding in 2021 with Provincial and Federal programs specifically for Electric Vehicle Charging Systems, building improvements to include window and envelop as well as mechanical systems as funding allows.	Q2-2023	281,040	100%	100%	21%	68,905
21-035 Playground Improvements						
This project provides for the replacement or improvements of existing play structures and surrounding surfaces that are beyond their useful service life.	Q2-2023	351,000	100%	100%	100%	351,000

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21-038 Park Asphalt Path Replacements						
This project provides for the replacement of existing asphalt pathways in the following parkland: Moffatt Park (Ward 5) Caledon Village EPA lands from Giles Road to Avellino Court and Kennedy Road to Giles Road (Ward 1) St. Michael's Court to Kingsview Drive (Ward 5)	Q2-2023	150,000	100%	100%	52%	78,387
21-041 John Clarkson Park Ice Track Completion						
The purpose of this project is to complete installation of chillers, an appropriate storage facility for the chillers and an appropriate storage facility for an ice surfer required to maintain the ice track, and the purchase of a truck for the staff identified below and an ice surfer to complete the ice track at John Clarkson Park.	Q3-2023	580,000	100%	0%	32%	185,496
21-081 Caledon Village Place - Exterior Restoration						
This project will include concrete block work, new windows, landscaping and outdoor features and any other necessary improvements to provide an update to the exterior of the facility not only in appearance but to preserve and protect this asset.	Q3-2023	30,000	100%	100%	33%	10,002
21-130 Old Bolton Fire Hall Renovation						
To repurpose the Old Bolton Fire Hall as a community space	Q4-2023	7,479,800	100%	27%	75%	5,603,374
22-034 Recreation and Parks Master Plan						
A new plan is required for the strategic future of the Community Services department. The Recreation and Parks Masterplan provides guidance and direction in the planning and delivery of Caledon's recreation and parks services, infrastructure, resources and systems.	Q4-2023	200,000	100%	50%	65%	130,563
22-036 Artificial Turf and Dome - Mayfield						
Construction of a covered turf at Mayfield Secondary School as part of a larger scale Mayfield recreation campus long term plan. This covered artificial turf field with lights would host several sports activities; including meeting the demand and request for a covered turf by local soccer and lacrosse associations.	Q1-2024	4,300,000	100%	0%	100%	4,300,000
22-073 Caledon Centre for Recreation and Wellness- New Pool Air Handling Unit						
This project is to purchase and install a new air handling unit for Caledon Centre for Recreation and Wellness Pool area.	Q2-2023	500,000	172%	0%	89%	446,276
22-075 35 Chapel Street Renovation						
The Kin Club of Bolton Operates out of 35 Chapel Street with a long term agreement with the Town to operate the facility. The Kin Club has grown and requires a more efficient layout of the facility to conduct meetings, community and charitable events. The building has not had any significant remodeling in over 30 years, this project will improve the facility, add an accessible washroom and bring the building to Accessibility for Ontarians with Disabilities (AODA) code while improving the layout of the facility to accommodate the service club's growth.	Q4-2023	181,500	162%	62%	86%	156,145
22-076 Building Envelope and Parking Lot Repairs						
This project is to fund the back log in roof, building envelop and paving projects for the Off Campus Family of Facilities. Project priorities in 2022 are the Fire Station 303 (Caledon East) apron, envelope and roof repairs, Fire Station 307 (Valleywood) roof and parking lot, Fire Station 309 (Caledon Village) roof, St. Andrews Church Roof and Paint. Accessible sidewalk connection at Ann Street parking lot to connect east / west, north side of lot.	Q4-2023	500,000	100%	74%	29%	145,064
22-082 Playground Improvements						
Replacement of various park structures and safety surfaces.	Q3-2023	274,000	100%	100%	84%	229,301
22-083 Park and Playground Surfacing Improvements						
Top up existing Engineered Wood Fiber Mulch (EWF) at multiple playgrounds throughout Town to ensure safety requirements are maintained.	Q2-2023	26,000	100%	100%	46%	12,022
22-084 Palgrave Baseball Diamonds - Field #1 Lighting						

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Replace existing baseball field lighting on Field #1 at Palgrave Baseball Diamonds. Project will include new light poles and light fixtures.	Q3-2023	205,000	100%	71%	100%	205,000
22-085 Park Sustainable Neighbourhood Action Plan (SNAP) Improvements						
Introduction of new park elements within the Sustainable Neighbourhood Action Plan area of Bolton. The project will see the introduction of educational/promotional signage across the three parks. Adam Wallace Memorial Park will receive a rain garden, pollinator gardens, benches and picnic tables, and tree trunks lining the existing trail through the woodlot. Foundry Park will receive bike racks and a bike repair station, adult exercise equipment, benches and picnic tables, and native plantings. Ted Houston Park will receive a natural play playground.	Q2-2023	245,000	43%	27%	78%	190,379
22-087 Outdoor Active Recreation Infrastructure Caledon East						
Project will begin with community consultation to determine the outdoor active needs of the Caledon East catchment areas. An in depth review of the Town Hall Campus Plan (2017) will determine prime location(s) for potential the outdoor infrastructure such as skate park, pump track, BMX facilities, obstacle course, etc. The design and construction of the proposed facility will be based on the input received during the community consultation.	Q4-2023	605,000	100%	0%	100%	605,000
22-088 Dennison Park Washroom Building						
Dennison Park is the largest park in the Southfields development which includes splash pad, playground, soccer fields, gazebo, hard court, pathways, and green space. Final phase of park development requires a construction of washroom facility to support the existing amenities. The washroom facility will be fully accessible and provide service to all users. The washroom facility will have two bathrooms and a possible small office space for parks operations.	Q4-2023	268,500	100%	0%	98%	262,221
22-089 Johnston Sports Park - Phase 4 Washroom						
Johnston Sports Park is a large soccer facility with 6 soccer fields and a large shade structure. As part of phase 4, Johnston Sports Park is to receive the design and construction of a new washroom/storage building. The washroom facility will be fully accessible, contain storage area for user groups and a snack bar.	Q4-2023	1,500,000	100%	0%	100%	1,497,884
22-091 Bolton Bandshell - RJA Potts Park						
Rotary Club of Bolton in partnership with Town of Caledon to design and construct bandshell within RJA Potts Park, Ward 5 Landsbridge St. and Dovaston Gate) to celebrate Boltons bicentennial. There have been multiple resident requests for formal outdoor performance space. Ideally the bandshell will be constructed by Bolton's Bicentennial event (June 2022). The bandshell stage will be slightly elevated for ease of site while still being fully accessible.	Q4-2023	472,500	11%	1%	90%	423,846
22-093 Palgrave Baseball Diamonds - Washroom Upgrade						
The washroom facility at the Palgrave Baseball Diamonds (15+ years old) does not meet current Accessibility for Ontarians with Disabilities (AODA) standards. The goal of this project is to bring the building up to building code.	Q2-2023	100,000	100%	100%	100%	100,000
22-097 Town Hall Improvements						
There is carpet tile throughout the Town Hall in all office areas and meeting rooms (not hallways or atrium). The project will address tiles that are worn out, ripped or soiled creating accessibility issues. Level 2 tile will be prioritized where the carpet is up to 20 years old. Spot repairs will be included as required throughout the facility.	Q3-2023	75,000	100%	100%	29%	65,003
22-104 Rotary Place Enhancements						
This project is to improve, enhance and add to the Rotary Place building and the areas that were not carpeted / refreshed in the Rotary Place Expansion project . The project would touch on the following items, new shingle and roof repairs, new HVAC units to service the facility better and new flooring in the community rooms and common areas of the building.	Q2-2023	350,000	100%	100%	100%	349,870

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22-108 Villas Park Shade Structure						
This request is for the supply and installation of a shade structure at the new Villas Park within Caledon East (Albert Spencer Avenue). The scope of work would entail the tendering for a shade structure and associated amenities (i.e. concrete pad and picnic tables) and would require a building permit.	Q3-2023	40,000	100%	15%	100%	40,000
22-128 Sport Field Parking Lot Expansions						
Expand existing granular parking lots at three (3) parks along Glasgow Road in Bolton (Jack Garrett Soccer Park, Edelweiss Soccer Fields, and Dick's Dam Park) to meet the parking demand/requirements of sport field facilities within the Town.	Q4-2023	100,000	100%	100%	100%	100,000
22-129 Mayfield West - Off Leash Dog Park						
Install gravel parking lot and fencing around the 1/2 acre property and place an inground waste receptacle.	Q3-2023	60,000	100%	0%	100%	60,000
22-134 Mayfield Artificial Turf Equipment						
The Mayfield covered artificial turf requires specialized equipment to properly maintain the turf, including turf groomer and turf steamer. The groomer and steamer are required for turf to keep the surface safe and in good working condition to extend the life of the surface. Both items are required because the turf will be operational 12 months of the year.	Q4-2023	200,000	100%	0%	100%	200,000
22-139 Replace Light Fixtures						
To replace light fixtures at Town owned buildings. Facilities to be upgraded include Caledon Village Place, Alton Community Hall, Victoria Parks, Margaret Dunn Library and Inglewood Community Centre	Q1-2023	100,000	100%	0%	79%	79,367
Corporate Services						
22-107 10 Year Capital Plan for POA Courts						
The Town needs to conduct a study to determine whether POA Courts are sufficient to meet the community's needs over the next 10 years and to plan for capital growth. The Master Plan will consider both the Caledon and the Dufferin POA Courts, including whether any cost savings are possible by integrating the Courts.	Q4-2023	60,000	75%	38%	100%	60,000
Engineering Services						
15-094 Bridge Design and EA						
Environmental Assessment and detailed design - various structures	Q3-2023	491,245	0%	0%	28%	137,093
16-116 George Bolton Pkwy & Industrial Rd						
Extension of GBP from Highway 50 to Albion Vaughan Road	Q3-2023	7,183,008	0%	0%	92%	6,597,796
16-188 Road Engineering Design and EA						
Detailed design - various locations	Q4-2023	730,000	36%	16%	34%	245,968
17-120 Bridge Design Program						
Environmental Assessment and Detailed Design of bridge/culvert structures - various locations	Q1-2023	370,000	0%	0%	35%	117,212
17-179 Simpson Rd Service N -N of George Bolton Parkway						
Road extension detailed design	Q1-2023	908,017	0%	0%	29%	261,446
18-061 Road Engineering Design & EA						
Environmental assessment and detailed designs for multiple roads.	Q4-2023	3,958,500	0%	0%	57%	2,274,922
19-074 Road Engineering Design and EA						
Project includes environmental assessments and detailed design for four (4) roads:1) Old School (from Torbram Road to Airport Road, from Bramalea Road to Torbram Road);2) McLaughlin Road (from Olde Base Line Road to Boston Mills Road, from King St. to 2,100m North of King St., and from Boston Mills Road to 980m South of Boston Mills Road);3) Centreville Creek Road (from Castlederg Side Road to King St.);4) St. Andrews Road (from The Grange Side Road to Olde Base Line Road)	Q2-2023	1,942,592	0%	0%	25%	484,251

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19-076 Bridge & Culvert Design Program						
Environmental Assessment and Detailed Design - various locations.	Q3-2023	356,328	0%	0%	57%	196,921
20-023 Roads Engineering Design & Environmental Assessment						
This project involves Road Engineering which includes - Detailed Design, Drainage Analysis, Environmental Assessments/Evaluations (EA's), and its associated studies as well as construction Contract Administration and Inspection fees (for growth related roads only) for various road segments.	Q4-2023	6,701,152	0%	0%	49%	3,296,872
20-025 Bridge & Culvert Design Program						
This project involves the design of the Town's mandated bridges and culverts as per the Ontario Structures Inspection Manual (OSIM) and Non-OSIMs to be rehabilitated and/or replaced in near future construction projects for structures.	Q1-2024	473,942	0%	0%	32%	154,243
20-028 Stormwater Management Program						
The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed. Items such as removal of sediment and vegetation controls are primary maintenance activities for ponds to ensure that stormwater is managed and reduces risk of flooding in areas of installation. Maintenance of storm inlets, channels, sewers, and outlets are also required. The Stormwater Management Program also includes all necessary soils, design/Environmental Assessments (EA's) and implementation studies including non-Ontario Structure Inspection Manual inspections as well as Drainage Easement Program required to complete the required rehabilitations for various locations.	Q3-2023	2,000,000	0%	0%	19%	368,146
21-052 Growth-Related Roads Construction Program						
This program provides for the upgrading of certain road segments in support of growth.	Q2-2023	17,006,305	100%	2%	9%	1,481,050
21-077 Stormwater Management Program						
The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed.	Q4-2023	2,205,000	100%	100%	47%	1,037,098
21-123 Strawberry Hill Court Retaining Wall						
To investigate the condition of the Strawberry Hill Court Retaining Wall and retain consulting engineering services related to the stabilization of the existing gabion basket retaining wall.	Q4-2023	140,000	100%	100%	43%	60,662
22-003 Asphalt Roads Program						
To provide a rehabilitated road surface for town roads in poor condition and those that are challenging to maintain coordination with the Engineering Department capital program. Additionally, this project will provide repairs to existing roads for short isolated sections of hardtop roads.	Q4-2023	1,200,000	100%	100%	90%	1,084,613
22-047 Active Transportation Master Plan						
The Active Transportation Master Plan will include; the development of a new proposed pedestrian, cycling, and trails network based on updated route selection criteria and existing infrastructure; development of a phasing plan for infrastructure improvements in short-term (1-5 years) and long-term (5-10 years) horizons, an update of existing by-laws and policies, an update of facility type classifications, the development of operations and maintenance recommendations; and the identification of funding opportunities, and the development and execution of a public and stakeholder engagement strategy and marketing campaign.	Q4-2023	400,000	100%	50%	55%	210,315
22-048 Roads Rehabilitation Construction Program (Debt)						
Road Reconstructions; Boston Mills, Commercial Drive, Robert Carson, Margaret Street, Thomas Street and Davis Drive.	Q3-2023	2,729,210	0%	0%	42%	1,140,245
22-049 Bridge and Culvert Construction Program						
Bridge and Culvert Construction; Program Beechgrove Sideroad Culvert replacement and Boston Mills Bridge Rehabilitation	Q3-2023	2,633,422	2%	2%	39%	1,010,413

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22-050 Roads Engineering Design & Environmental Assessment						
This project provides for the completion of the pre-construction engineering phase for future road improvement projects. The Engineering Department is following a multi-year capital delivery model for medium and large infrastructure projects. Year one includes the undertaking of any necessary Class Environmental Assessments, preliminary design, drainage analysis, utility coordination, geotechnical investigations, and other engineering related investigative studies. The second year is spent completing the detail design of the project, securing permits, and property acquisition. The project is advanced to the construction phase in year three.						
	Q4-2023	750,115	100%	91%	100%	749,171
22-051 Castlederg Sideroad Reconstruction						
This project involves the reconstruction of Castlederg Sideroad from Airport Road to Innis Lake Road in support of growth.						
	Q3-2023	2,013,964	46%	0%	96%	1,926,535
22-052 Mississauga Road Reconstruction						
This project involves the reconstruction of Mississauga Road from Charleston Sideroad to a point 2.2km S in support of growth.						
	Q4-2023	4,068,869	100%	26%	100%	4,067,758
22-054 Norton Boulevard/Haines Drive & Meadowvale Court New Storm Infrastructure						
Norton Boulevard and Haines Drive will undergo road construction in order to manage the local stormwater runoff. The existing stormwater management system on Norton Boulevard and Haines Drive is causing severe erosion and private property flooding to residents living on Meadowvale Court.						
	Q3-2023	1,814,530	100%	9%	50%	906,287
22-055 Stormwater Management Program						
The Stormwater Management Program consists of rehabilitating stormwater facilities, particularly ponds to ensure that they will operate as designed.						
	Q2-2024	1,650,000	101%	100%	92%	1,505,590
22-056 Storm Sewer Lining - Pond #10 to the Humber River						
This project includes the detailed engineering design, permitting, contract administration and inspection, full reinstatement of approximately 534 meters of storm sewer extending from King Street and Station Street to the Humber River. The concrete liner will be installed in the summer of 2022.						
	Q4-2023	667,000	36%	36%	100%	667,000
22-130 Guard Rail Program						
The annual Guard Rail Program further enhances safety on the Town's roadways and network as a whole for all users. The program will continue to bring the Caledon's transportation network in compliance with updated regulations and engineering standards.						
	Q4-2023	400,000	100%	100%	99%	395,577
22-133 Strawberry Hill Retaining Wall Stabilization						
The scope of this project includes the required engineering design, stabilization works and replacement of the existing gabion retaining wall behind 54 to 60 Strawberry Hill Court in Bolton.						
	Q4-2023	2,600,000	100%	100%	87%	2,264,170
22-135 Additional Road Rehabilitations						
This project provides for the rehabilitation of the road surface on certain rural road segments that are in very poor condition and can no longer be effectively maintained by patching deteriorated sections. The rehabilitation of the road surface will improve the driving surface and safety of the road until the roads are fully reconstructed through the Engineering Capital program.						
	Q3-2023	3,275,000	100%	7%	60%	1,963,444
22-137 Mayfield West C.A.M.P						
This project is funded by the Comprehensive Adaptive Management Plan reserve and provides direction for monitoring the performance of the recommended Natural Heritage System (aquatic and terrestrial resource) management and enhancement strategies. It also recommends long-term monitoring of surface water, groundwater, water quality, fisheries, stream morphology and terrestrial/wetland resources.						
	Q1-2023	20,162	100%	0%	-2%	-355
22-138 Caledon Transportation Master Plan						

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Additional funds in 2021 are required for the new and expanded scope of works of the Caledon Transportation Master Plan.	Q4-2023	85,000	100%	50%	31%	26,373
22-140 McLaughlin Sidewalk at LWCA						
Design the widening of the existing apron on the east side of McLaughlin Road to create a standard curb sidewalk	Q4-2023	50,000	100%	75%	86%	42,656
Finance						
18-146 Asset Management Plan and Policy						
To continue implementing the multi-year Infrastructure Asset Lifecycle Management System and Workorder System. This Project will provide effective and efficient business processes to manage the complete asset lifecycle by delivering streamlined processes and procedures and providing accurate, timely and consistent information and data. The work commencing in 2018 will include the creation of a strategic asset management policy, review of current and proposed service levels for each asset category and ensuring the required business processes are implemented within the new Asset Management and Work Order System.	Q2-2024	150,000	30%	0%	34%	51,072
20-040 Development Charge Studies and Costs Related to Bill 108						
To meet the requirements of Bill 108 and ensure the Town has enough time to address processes and policies required to maintain revenue neutrality and ensure growth continues to pay for growth.	Q3-2023	175,000	0%	0%	62%	45,586
22-081 Updating Construction Contracts - Excess Soils Regulations						
Excess soils legislative changes (Excess Soils Management O. REG. 406/19) requires all project owners (including the Town) to comply with changes in the regulations which will be phased in over the next few years. The Town's current procurement and construction contracts must be updated to include excess soils requirements and comply with the new regulations.	Q3-2023	80,000	100%	100%	26%	20,481
Fire						
19-030 Joint Fire Communications Center - Capital Equipment Replacement						
Replacement of equipment at the back up JFCC	Q4-2023	32,000	0%	0%	100%	32,000
20-035 Concept Design Work for the Expansion of the Palgrave and Mono Mills Fire Stations						
Complete the architectural design and site plan approvals for the expansion of Palgrave Fire Station 306 and Mono Mills Fire Station 308. The project will include a full design of the buildings, completion of the site plan and a Class B cost estimate for the construction budgets. Design will include the addition of a ventilated bunker gear room, training room and washrooms and bring the facilities into compliance with National Fire Protection Association (NFPA) requirements.	Q3-2023	10,642,500	99%	20%	18%	1,964,603
22-114 Large Fire Equipment Replacement						
Replacement of large pieces of equipment including portable generators, pumps, positive pressure fans, heavy hydraulic power plants, lighting, air monitoring equipment, fire hose, nozzles, appliances, defibrillators and manual and hydraulic rescue equipment.	Q4-2024	70,000	100%	0%	57%	39,599
22-115 Personal Protective Equipment						
Purchase and/or replace required Personal Protective Equipment (PPE) as necessary due to damage, condition or volunteer firefighter recruitment. This equipment is required in order to support firefighting, rescue and medical operations in the community.	Q3-2023	135,000	100%	100%	18%	24,296
22-116 Hose Replacement, High Rise and Large Facility Firefighting Equipment Upgrades						

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To purchase replacement fire hose to support changing building stock (multi-story high rise / large warehousing / distribution facilities). This project supports the department implementation of a "High Rise Firefighting Program" Replacement hose is required due to existing fire hose approaching or surpassing its 10-year life expectancy.	Q2-2023	90,000	100%	0%	70%	63,441
22-120 Station Wear Boots - Volunteer Firefighters						
Purchase station wear boots for Volunteer Firefighters to ensure uniform protective footwear.	Q1-2023	60,000	100%	100%	46%	27,700
Office of CAO						
18-071 IT - Tax Management Software Replacement						
This project is required to replace the current Tax Management system to provide better internal controls, efficiencies through the automation of tasks/functions, and better customer service. Further, vendor support for the Town's current tax software has not been timely in recent years, which is a major concern as the Town's tax system is a mission critical system. Additional functionality is necessary to support Caledon as it continues to grow.	Q3-2023	695,000	40%	18%	72%	503,155
19-160 Modernized Service Delivery						
One-time grant payment in the 2018-19 fiscal year intended to help modernize service delivery and reduce future costs through investments in projects such as: service delivery reviews, development of shared services agreements, and capital investments.	Q3-2023	725,000	0%	0%	49%	352,460
20-039 Closed-Circuit Television (CCTV) Camera Replacement						
Replacement of cameras that have reached end of life and purchase and install of additional cameras for 6 locations to support Town video security.	Q1-2023	75,000	0%	0%	46%	34,334
20-054 IT - Infrastructure Upgrades and Security Enhancements						
Includes the implementation of recommendations from the Cyber Security audit, the purchase of an updated IT Service Management system, and telephone system enhancements.	Q1-2023	225,000	0%	0%	16%	35,686
20-055 IT - Application Upgrades and Enhancements						
Includes AMANDA upgrades, purchase of new Vital Statistics application, development of a Master Data Management program, and Perfect Mind enhancements.	Q3-2022	413,400	0%	0%	78%	321,893
21-017 2021 Technology Replacement						
Replacement of servers, firewalls, enhanced remote work ability and storage.	Q1-2023	420,000	100%	100%	5%	21,697
21-018 2021 Software Upgrades and Improvements						
Continued improvements to the AMANDA system including: - Additional modules for mobile inspections - Additional folder improvements with the AMANDA application - The addition of Fire Services to utilizing the AMANDA technology - Additional digital markup (Bluebeam) licenses for staff						
Upgrade to Tab software to help facilitate the digitization of corporate records.	Q4-2023	339,280	126%	88%	35%	90,538
21-029 Time Entry Management/Human Resource Information System Replacement - Additional Funding						
People Services is seeking to expand the scope of the Time Entry Management solution to include a comprehensive HRIS (Human Resources Information System) which will integrate the Time and Attendance and Human Resources information into one solution.	Q1-2023	600,000	100%	99%	65%	390,027
21-076 Energy & Environment Projects						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
This capital request is for projects that will reduce greenhouse gas (GHG) emissions to meet Council-endorsed corporate and community GHG reduction targets. Development of a Town-wide Green Development Standards for energy efficiency and supporting community design that prioritizes low carbon transportation. This project will also identify opportunities to update the Town's Green Development Program. To engage consultants, which are required to provide niche expertise to carry out specialized work in the field of energy, green fleet, environment and climate change. These funds will support forecasting 2022 utility budgets; improving corporate fleet driver behaviour; and supporting the implementation of the Town's Community and Corporate Climate Change Strategic Plans and the West Bolton Sustainable Neighbourhood Action Plan (SNAP).	Q4-2023	80,880	143%	100%	9%	7,390
22-078 Energy and Environment Projects						
Consultants are required to support the Energy and Environment Team to leverage grant requests, implement the West Bolton Sustainable Neighbourhood Retrofit Action Plan (SNAP), Forecast utility budgets, and support the implementation of the Town's climate change strategies.	Q2-2023	36,700	100%	100%	14%	4,987
22-143 Energy Revolving Fund 2022 Projects						
2022 Energy Revolving Funds Projects: Mayfield Recreation Complex Drain Water Heat Recovery and Caledon Centre for Recreation and Wellness Drain Water Heat Recovery.	Q3-2023	53,845	100%	0%	91%	48,859
Operations						
20-004 Asphalt Walkways Program						
Repair and rehabilitation of the following asphalt walkways throughout the Town.	Q2-2023	100,000	0%	0%	88%	87,937
20-049 Replacement Roads & Fleet Pick Up Trucks						
To purchase and replace (5) five Trucks (Medium & Light Duty) that are used in Parks and Roads & Fleet	Q2-2023	275,000	0%	0%	0%	0
21-054 Sidewalk and Curb Rehabilitation Program						
To repair, rehabilitate or replace deficient concrete sidewalk panels and sections of curb & gutter across the Town. Locations are based on an annual inspection including any leftover locations from the previous year.	Q2-2023	200,000	100%	100%	45%	90,112
21-064 Replace Seven (7) Fleet Trucks						
To replace seven fleet trucks: three Freightliner M2 Landscape trucks for parks operations, one Dodge Ram 4X4 3500, one Dodge Ram 2500 4X4 Crew Cab pickup, one Ton Dodge 3500 Crew with Plow & Sander, one 1/2 Ton Pickup for Facilities with new truck.	Q2-2023	740,000	100%	100%	11%	6,952
21-083 DC - Four (4) Light Duty Pick up Trucks						
To add four new light duty pick up trucks	Q2-2023	180,000	100%	0%	0%	0
21-111 Building Staff Fleet Vehicle Acquisition						
Purchase of 3 Chevy Bolts or similar vehicles for building inspectors to use while conducting inspections on behalf of the Town.	Q4-2023	120,000	100%	0%	29%	35,161
21-120 Municipal Law Enforcement Fleet Vehicle Acquisition						
Purchase of 1 Chevy Bolt or similar vehicle for Municipal Law Enforcement Officers to use while conducting inspections/investigations on behalf of the Town.	Q4-2023	45,000	100%	100%	100%	45,000
22-001 Fleet Asset Replacements						
To purchase new fleet asset replacements with the same asset.	Q3-2024	2,785,171	100%	82%	71%	1,989,416
22-002 Growth Fleet Assets						
To add various additional fleet assets attached and as recommended in the Development Charges (DC) Study for the years 2020 to 2023. The DC Study has identified the need for the various vehicles and pieces of equipment.	Q2-2024	1,877,472	100%	0%	33%	621,788
22-004 Sidewalk and Curb Rehabilitation Program						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
To repair, rehabilitate or replace deficient concrete sidewalks and curb & gutter across the Town. The Town grinds frost heaved panel edges to reduce the volume of full replacements to minimize and eliminate trip hazards while ensuring concrete and curb in need of replacement can be completed. Full sidewalk panel replacement are identified through annual inspection and investigating service requests from local residents.	Q3-2023	250,000	100%	100%	-2%	-4,028
22-005 Post-Winter Roads Program						
To repair roads damaged by winter freeze/thaw cycles throughout the winter and to reduce the volume of patching required as a result of the damage caused.	Q3-2023	750,000	100%	100%	55%	412,971
22-007 Asphalt Walkways Program						
To repair, rehabilitate, resurface and/or reconstruct sections of existing asphalt walkways through the Town.	Q3-2023	100,000	100%	100%	97%	96,896
22-008 Crack Sealing Program						
Annual crack sealing of previously paved hot-mix asphalt road surfaces to preserve and extend the useful life of the asphalt road surface.	Q2-2023	200,000	100%	100%	19%	37,457
22-009 Road Surface Treatment/Preservation Program						
Micro Surfacing preservation surface treatment	Q2-2023	1,200,000	100%	100%	12%	98,944
22-032 Operations Master Plan						
Develop an Operations Master Plan to assess what Operations is doing well, what requires improvement, identify opportunities for efficiencies and to operate more effectively, and complete a gap analysis to identify staff needs and operational needs for activities and budget funding.	Q4-2023	150,000	100%	50%	88%	132,060
22-149 Fleet Acquisition Top Up						
To fund the shortfall from 2020-2022 fleet purchases	Q3-2024	274,114	100%	74%	61%	167,840
22-011 2023 Growth Additional Fleet Assets						
To add various additional fleet assets as recommended in the Development Charges (DC) Study for the years 2020 to 2023. The DC Study has identified the need for the various pieces of equipment or fleet assets.	Q3-2025	255,000	0%	0%	100%	255,000
22-012 2023 Fleet Asset Replacements						
To purchase new fleet asset replacements which are beyond their serviceable life and have resulted in higher maintenance costs with more frequent downtime where they are not available to meet desired service levels.	Q3-2025	638,000	0%	0%	100%	638,000
Planning						
11-092 Mayfield West Phase 2 - West						
Municipally led Secondary Plan Process for Phase 2 of Mayfield West to support a community of ultimately 18,000 (includes a Municipal Comprehensive Review (MCR) & Settlement Boundary expansion)		2,241,017	0%	0%	0%	-2,282
14-085 Growth Management Study						
Policy Review to support Official Plan review	Q4-2023	80,000	0%	0%	21%	16,788
14-086 GTA West Corridor LR Land Use Study						
Policy review or land use study to support alignment of GTA West Corridor	Q4-2023	80,000	0%	0%	34%	27,535
15-125 Boundary Expansion Study						
To support peer review of Regional led MCR/Settlement Boundary review	Q2-2023	350,000	0%	0%	52%	181,204
18-133 OP Aggregate Policy Review						
A review of Aggregate Policies in accordance with the Official Plan 2041 Review project	Q4-2023	80,000	0%	0%	68%	54,410
19-153 Official Plan Review 2041						
Provincial Conformity and Official Plan Review to support growth to 2041. Required as per Planning Act to be completed by 2023.	Q3-2023	1,000,000	0%	0%	29%	291,918
20-124 Town Initiated Official Plan and Zoning Amendment - Poltawa Country Club Lands						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
To municipally redesignate and rezone lands known as Poltawa Country Club located outside of the hamlet of Terra Cotta to an appropriate designation/zone that reflects the existing land uses so that they can ultimately be removed from Niagara Escarpment Commission development control.	Q2-2023	145,000	0%	0%	93%	134,908
21-109 Heritage Signage						
To design and install commemorative/interpretive heritage signs at sites across the Town.	Q2-2023	10,000	100%	100%	53%	5,321
22-152 Growth Management Phasing Plan						
Growth and Management Phasing Plan, including Fiscal Impact Study	Q2-2023	400,000	100%	39%	100%	400,000
22-156 Supplementary Aggregate Resource Policy						
A review of Aggregate Policies in accordance with the Official Plan 2041 Review project	Q2-2024	50,000	100%	100%	100%	50,000
Work in progress - Complete within 1 year Total		180,263,009	68%	17%	46%	82,355,463
Multi-Year Project - over 1 year						
Caledon Public Library						
22-025 Library In-Branch Signage and Wayfinding						
The requested funds will support the installation of improved signage and wayfinding at the Albion Bolton and Margaret Dunn Valleywood branches.	Q2-2023	24,000	100%	100%	52%	12,384
Community Services						
19-067 Caledon Centre for Recreation and Wellness - Building Automation System Replacement/Upgrade						
To modernize Building Automated System at CCRW as many parts have become obsolete	Q4-2024	120,000	0%	0%	100%	120,000
20-150 Caledon Trailway Improvements						
Caledon Trailway Improvements; bike repair stand, kiosk, metal and stone benches, and Cardwell Junction Enhancements.	Q4-2023	50,000	0%	0%	13%	6,714
21-014 Rehabilitation of Caledon Trailway Bridges						
The scope of the project involves rehabilitation of four pedestrian bridges along the Caledon Trailway. The scope for each bridge is as follows: Olde Base Line Bridge: Repair concrete abutment walls, replace bearing seats, replace all timber framing, decking, and railings Huronario Bridge: Repairs and preventative maintenance Mill Lane Bridge: Replace all timber framing, decking, and railings Duffy's Lane Bridge: Replace all timber framing, decking, and railings	Q3-2024	600,000	41%	27%	80%	480,962
22-070 Caledon Centre for Recreation and Wellness - HVAC Replacement -Multiple units						
Audit of HVAC Units at Caledon Centre for Recreation and Wellness and replacement of prioritized units.	Q4-2023	350,000	100%	0%	92%	322,974
22-098 Mayfield West Recreation Centre #2 - Preliminary Design						
This project will fund preliminary planning and early site design and consulting work related to the Mayfield West Recreation Centre #2. There may be additional costs based on the results of the preliminary design, but further investigation is required.	Q1-2023	850,000	100%	0%	98%	834,773
22-099 Mayfield Recreation Complex - Expansion - Preliminary Design						
This project will fund preliminary amenity layout and site design work related to the expansion of the Mayfield Recreation Complex. This project will assess the feasibility of twinning the Mayfield Recreation Complex with an additional ice pad and assess other renovation options based on the current building footprint, space available on site and community needs.	Q1-2023	600,000	100%	0%	97%	580,757
Corporate Services						
22-029 Records Digitization						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
This project will significantly modernize records management and improve staff productivity. Digitizing records to create a centralized and comprehensive electronic repository will permit staff to quickly and independently find the information they need, greatly improving efficiency over the current service.	Q4-2023	178,707	100%	0%	61%	109,260
Engineering Services						
17-050 Road Engineering Design & EA						
Environmental assessment and detailed design for Mountainview Road. Detailed design for Albert Street urbanization with Low Impact Development (LID) practices	Q4-2024	888,607	0%	0%	18%	158,622
20-007 Assumption of Outstanding Developments						
Capital funding for the Town to complete the works to bring old/abandoned and un-assumed subdivisions to the assumption stage. This project will address the outstanding infrastructure items in order to assume the Valleywood subdivision.	Q4-2023	1,000,000	0%	0%	72%	716,827
20-108 LED Retrofit Phase 2 (non cobrahead) and Adaptive Controls Program						
This project will involve the retrofit of decorative street lights to LED, with an adaptive controls streetlight management system.	Q4-2023	3,731,530	0%	0%	100%	3,726,569
21-048 Roads Engineering Design & EA						
This project provides for the completion of the pre-construction engineering phase for future road improvement projects. Year one includes the undertaking of any necessary Class Environmental Assessments, preliminary design, drainage analysis, utility coordination, geotechnical investigations, and other engineering related investigative studies. The second year is spent completing the detail design of the project, securing permits, and property acquisition. The project is advanced to the construction phase in year three.	Q4-2023	4,291,847	100%	66%	64%	2,725,359
21-049 Bridge & Culvert Design Program						
This project involves the design of the Town's mandated bridges and culverts as per the Ontario Structures Inspection Manual (OSIM) and Non-OSIMs to be rehabilitated and/or replaced in near future construction projects for structures.	Q1-2024	311,734	100%	100%	33%	101,705
Finance						
21-032 Corporate Asset Management						
This project will allow the Town to establish a framework that can help in consistently tracking relevant asset data including performance parameters and help build a repository of key performance indicators (KPI) over the next 5 years.	Q4-2024	100,000	100%	100%	100%	100,000
22-092 Social Procurement Consulting Services						
Council requested that social procurement criteria be investigated as part of the Council work plan. Social Procurement aims to address the impact on society of the purchases made by the public sector. It involves evaluating and implementing social considerations in public contracts to achieve positive social outcomes.	Q4-2024	80,000	100%	100%	100%	80,000
22-111 Needs-based assessment (Town wide AM resource assessment)						
The Town of Caledon is one of the fastest growing municipalities in the Peel Region and is forecasted to reach 108,000 residents and 46,000 jobs by 2031. Based on the 2020 AMP (Asset Management Plan), the Town owns and operates infrastructure assets with a replacement value of nearly \$1.34 billion. While 72% of assets by replacement cost are in fair or better condition, however, just over a quarter of the Town's total assets are in Poor condition. To ensure sustainable delivery of these services and protect and enhance the quality of life in Caledon, it is critical to understand internal resources and investment required to effectively and efficiently meet infrastructure challenges and define a road-map and a strategy that can help the Town achieve the greatest benefits in terms of cost, risk and levels of service over the next 15 years. In addition, O. Reg. 588/17 for asset management requires all Ontario municipalities to have an asset management plan in place by 2024 and 2025.	Q4-2024	70,000	100%	100%	100%	70,000

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
22-112 Current and Target Levels of Service						
Ontario Regulation (O. Reg.) 588/17 sets out requirements for AM planning to assist municipalities to make effective and informed investment decisions by understanding their infrastructure challenges and requirements. To ensure consistency of asset management plans across the province, all municipalities across Ontario are required to comply with this regulation, which mandates various phases of a comprehensive AMP to be completed over the next five years. Under O. Reg. 588/17, asset management plans need to be reviewed and updated at least every five years after the year it is endorsed and approved.	Q1-2025	200,000	100%	100%	100%	200,000
Fire						
21-100 Auto Extrication - 3 Year Upgrade						
Purchase of 3 complete sets Hurst eDraulics (Cutter/Spreader/Ram with support charging and batteries) per year over 3 years.	Q4-2023	90,000	99%	55%	51%	45,663
21-104 Fire Training Facility - Final Phase						
Complete the final phase of the multi-disciplined Fire Training Facility.	Q4-2024	3,750,000	100%	25%	96%	3,600,524
22-117 VCOM Capital Project - Infrastructure Improvements						
Planned improvements to the Voice Communications System (VCOM) system as identified in the 10 Year Capital Plan to include, Interoperability sub-system interface (ISSI) links to neighbor agencies to facilitate roaming and interoperability, new fire paging system, in building coverage enhancements for problem areas, provisioning Public Sector Network (PSN) fibre to VCOM radios sites, and continued expansion of the 700MHz broadband overlay.	Q4-2023	73,000	100%	100%	100%	73,000
22-123 Station 310 Land and Construction						
To purchase land for the new Mayfield West Fire Station 310 to be ready to open in 2025-Q1 as identified in the Fire Master Plan presentation to Council. Design of the new building will commence in 2022 with construction starting in 2023, completion planned in 2024, and service to commence on January 1st 2025. The annual estimated operating budget impact will be requested as part of the 2023 budget to be phased in to the operating budget over a three year period - (2023-2025).	Q3-2025	8,334,667	100%	10%	100%	8,331,704
Office of CAO						
20-144 Winter Streetlight Decorations						
To purchase Winter Streetlight decorations.	Q4-2023	35,000	0%	0%	81%	28,338
21-113 Bolton Downtown Revitalization Plan						
This capital project is to set aside funds to execute the deliverables in the Bolton Downtown Revitalization Plan which will be presented to council before the end of the first quarter of 2021. The Plan will have short and long term recommendations to revitalize the area. Specific details and suggested costs for implementation will be included in the report. This project also includes a Community Improvement Plan (CIP) update for Bolton.	Q2-2023	175,000	100%	89%	8%	13,864
21-133 Government Relations Advisory Services						
To provide government relations advisory services to engage the Province of Ontario and the various stakeholders involved in the upcoming review and revision of the Greater Golden Horseshoe Transportation Master Plan.	Indeterminate	550,000	100%	0%	48%	264,258
22-072 IT- Application Upgrades and Enhancements						
To facilitate the move to more digitized services, performance monitoring, providing residents with more online service options, and staff the ability to do more work remotely, and collaboration and share information online with internal teams and while on site visits and in the field, allows for a more efficient work process.	Q4-2023	729,424	100%	79%	98%	712,290
22-077 Building Condition Assessments with a Climate Change Lens						

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Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
This project is required to ensure there is a comprehensive inventory of the state of Town facility assets and equipment, and replacement schedule and cost. It is also important that the asset replacement schedule is aligned with the Town's climate change objectives, to ensure Town corporate operations continue to lower greenhouse gas emissions. There are also cost savings by aligning the building condition assessment with an energy audit and low carbon equipment replacement study. Traditionally, these process have been done separately, and by combining these studies streamlines the project approach and results in cost savings.	Q2-2024	150,000	100%	100%	100%	150,000
22-100 Refresh of Hardware						
Replacement of old laptops and IT backup solutions	Q2-2023	630,000	100%	100%	16%	102,230
22-127 Building Information Management Strategy						
Creation of a Building Information Modeling (BIM) Execution Plan	Q4-2023	125,000	100%	100%	99%	124,088
21-128 Mayfield West 2 Marketing & Community Building						
Town of Caledon Planning received an industrial/commercial development proposal on lands currently designated as academic/research campus within the Mayfield West area. Within section 7.12.12.4 of the Town of Caledon Official Plan, in order to change the designations for this area it states the requirement for a need and feasibility study that "demonstrates to Council's satisfaction that there is little prospect of a post-secondary education institution locating in the academic/research campus designation". Once completed, lands in this designation may be developed in accordance with the Prestige Industrial designation without amendment to the Official Plan. Town of Caledon has experienced a shortage of available designated and serviced lands for the expansion of existing manufacturing businesses. Within Town of Caledon's Economic Development Strategy 2020-2030, Action 4.14 directs staff to "Explore the feasibility of owning and developing a municipal business park to have influence over the size of parcels, timing of development, future ownership and type of employment." Economic Development will project manage the Municipal Business Park Feasibility Study and retain a consultant to complete this work.	Q4-2023	100,000	200%	0%	29%	28,873
22-145 Implementation Indigenous Community Engagement Protocols						
To support implementation of the Protocol and related Indigenous engagement and liaison initiatives	Q4-2023	50,000	100%	0%	45%	22,421
Planning						
15-149 Town Wide Growth Area Zoning						
Review and Update the Comprehensive Zoning Bylaw, 2006-50 as amended	Q2-2024	50,000	0%	0%	46%	22,782
17-039 Alton Village Heritage Study						
Study to be developed to create a Heritage Conservation District within the Village of Alton	Q4-2023	80,000	0%	0%	11%	8,821
18-135 Alton Village Heritage Conservation Plan						
Study to be developed to create a Heritage Conservation District within the Village of Alton	Indeterminate	80,000	0%	0%	100%	80,000
18-136 Heritage Designation Studies						
To complete supporting materials and reports for designation of Heritage Resources under the Heritage Act as identified by landowner and/or municipality.	Q4-2023	30,000	0%	0%	43%	12,872
19-143 Heritage Designation Studies						
To complete supporting materials and reports for designation of Heritage Resources under the Heritage Act as identified by landowner and/or municipality.	Q4-2024	20,000	0%	0%	100%	20,000
20-123 Heritage Designation Studies						
To undertake heritage property evaluations in compliance with the Ontario Heritage Act in support of the Town's ongoing Heritage Designation Program.	Q4-2024	20,000	0%	0%	90%	17,914
21-105 Comprehensive Zoning By-law 2006-50 Update						

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Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
The Town's Comprehensive Zoning By-law 2006-50, as amended requires housekeeping updates and also a substantial and comprehensive update (or new By-law) to conform to the Town's Official Plan.	Q4-2025	250,000	100%	52%	85%	213,600
21-108 Official Plan Review - Provincial Conformity Exercise and Standards Guidelines						
The purpose of these projects is to ensure that growth positively contributes to Caledon as a great place to live, work, learn, play and invest. This work will inform the Official Plan Review and assist in its implementation.	Q3-2023	710,000	100%	50%	69%	454,494
21-117 Bolton Residential Expansion Secondary Plan Study						
To implement Regional Official Plan Amendment (ROPA) 30 the Bolton Residential Expansion Study (BRES), Secondary Plan(s) are required to identify land use locations/distribution, density targets, community facilities, protection of environmental lands, etc., to achieve the 2031 Bolton growth targets of 11,000 people and over 3,600 jobs.	Q3-2023	500,000	100%	34%	91%	452,979
21-121 Employment Land Use Study/Secondary Plan						
To commence a secondary plan/land use study for the Employment Lands as identified in the 5 year official plan conformity review by the Region of Peel 2041+ project. These lands may include the employment area around Tullamore/Sandhill and Airport Road, Victoria and Mayfield West and the Bolton Expansion Lands.	Q4-2025	570,000	100%	50%	100%	570,000
22-124 Heritage Designation Studies						
To undertake heritage property evaluations in compliance with the Ontario Heritage Act in support of the Town's ongoing Heritage Designation Program.	Q4-2024	20,000	100%	33%	100%	20,000
22-125 Caledon Employment Study						
The Caledon employment survey is conducted every two years jointly with the Region of Peel. Municipalities in Peel conduct the survey to gather information such as business names, contact information, location and the number of full-time and part-time staff at each business. This work is used to understand employment and business trends, and track growth and expansion against previous surveys.	Q4-2023	30,000	100%	55%	100%	30,000
22-153 Interim Control Bylaw Heart Lake and Abbotside						
Mayfield West Land Use Study Heart Lake Abbotside Way		200,000	100%	50%	100%	200,000
22-154 Environmental Constraints and Transportation Studies Coleraine Drive and Mayfield Road						
Environmental Constraints and Transportation Studies Coleraine Drive and Mayfield Road		100,000	100%	55%	100%	100,000
Multi-Year Project - over 1 year Total		30,898,516	79%	27%	84%	26,047,622
Developer Build/Cost Share						
Engineering Services						
14-093 Simpson Road Servicing South						
Road extension Environmental Assessment (EA), detailed design, and construction	Indeterminate	5,000,000	1%	0%	91%	4,550,019
17-046 Roads Rehabilitation & Reconstruction						
Road rehabilitation and reconstruction projects. Cost sharing road improvements with Regional project on Heart Lake Road.	Q4-2023	2,395,730	0%	0%	25%	600,422
18-060 Roads Rehabilitation & Reconstruction Program						
Road Reconstructions - various locations	Q3-2023	2,705,644	0%	0%	12%	328,668
18-167 Walker Road						
Urbanization of Walker Road West of Olivers Lane	Q4-2023	1,416,400	0%	0%	100%	1,416,400
20-133 McLaughlin Road Widening						
The scope of this project is the design and construction of McLaughlin Road widening from Mayfield road to 264.8m north of the spine road including underground hydro and urban reconstruction from 264.8m north of the spine road to the Mayfield West 2 limit.	Q3-2023	22,785,276	19%	0%	88%	19,869,064

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Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
20-149 MW2 Spine Hwy Interchange						
Detailed design, property acquisition, and construction of Mayfield West 2 Spine Road Highway Interchange.	Q4-2027	35,000,000	8%	0%	86%	29,215,796
22-109 Tim Manley Avenue (Spine Road) Construction						
The development in the Mayfield West Two area is dependent on the construction of a new collector road (Known as Tim Manley Avenue) that will extend from Chinguacousy Road to Highway 10.	Q4-2024	12,957,573	0%	0%	100%	12,957,573
22-110 Trail Bridge North of McKee Drive South						
A draft plan of subdivision (21T-06006C) for lands at the northern terminus of McKee Drive South has been approved by the Town. A condition of draft approval requires the developer to construct a segment of open space trail on the lands pursuant to Figure 17 of the Town's Official Plan. This proposed trail link includes a bridge to cross a small tributary.	Q2-2023	227,700	100%	15%	100%	227,700
22-148 Caledon-Vaughan GO Rail Technical Studies						
For technical studies to advance the business case for the Caledon-Vaughan GO Rail project	Q4-2024	400,000	100%	0%	100%	400,000
Finance						
14-117 Mayfield West Infrastructure						
Project created for technical reasons to track revenue and expenditures relating to the MW Development Charge Credit Agreement (DCCA). This project tracks non-growth payments related to MW infrastructure the Town makes to the MW Landowners and Fiscal Impact Mitigation payments made by the MW Landowners to the Town as per MW DCCA.	Indeterminate	1,072,262	0%	0%	0%	0
Planning						
13-085 Blueland Pit Aggregate Application						
External Cost Recovery Aggregate Application		70,000	0%	0%	64%	44,980
22-151 St Mary's Cement Pit Application						
External Cost Recovery Aggregate Application	Q4-2025	125,000	100%	0%	97%	121,816
Developer Build/Cost Share Total		84,155,585	10%	0%	83%	69,732,438
In litigation						
Fire						
14-008 Replacement of Bolton Fire Station						
Replacement of the Bolton fire station to a new location with sufficient space to house apparatus, career staff, volunteer firefighters and some support administrative operations		7,910,000				
In litigation Total		7,910,000	0%	0%	0%	-
Project Pending 3rd party agreement						
Community Services						
19-044 Recreation - Facility Road Sign Program						
To replace current road signs with new electronic road signs at Caledon Village Place and the Inglewood Community Centre	Q3-2023	150,000	0%	0%	50%	74,952
20-095 Recreation - Sign Program - Indoor/Outdoor						
To improve Bolton Family electric road signs to meet current standards and technology	Indeterminate	75,000	0%	0%	54%	40,458
Engineering Services						
18-169 Creditview Rd Stormwater Drain						
Improvement to Town drainage easement	Q4-2023	65,000	0%	0%	100%	65,000
Office of CAO						
19-136 IT - Broadband Internet						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
There are three aspects of this project. 1. To ensure the continued provision of the fifty (50) hotspots that were launched in February 2018. Response to this service has been overwhelmingly positive with all unites in constant use and a steadily growing waitlist of over 200 residents. 2. To procure fifty (50) additional hotspots to manage the growing demand. Estimated future operating costs of \$67,800 related to the lending of 100 Wireless Internet Hotspots will be funded in the future through the 2020 Operating budget and funded by the Broadband levy. 3. Expansion of broadband in Caledon through Southwestern Integrated Fibre Technology (SWIFT) or other means.	Indeterminate	300,000	0%	0%	35%	106,201
20-012 IT- Broadband Internet						
Continued funding of hotspot lending program through the library. Expansion of broadband through second RFP project, potentially to be combined with a SWIFT release.	Indeterminate	300,000	0%	0%	78%	232,724
21-016 Broadband Expansion						
This project would utilize the broadband levy funding available for 2021 to work with potential vendors to expand access to broadband in underserved areas of Caledon.	Indeterminate	306,524	100%	0%	67%	204,683
22-126 Connecting Caledon- Broadband Fund						
Caledon continues to experience a service gap as it relates to broadband. Recent successes have allowed for a growing number of residents to access high speed services. The pandemic has shown how critical it is for residents to have access to high speed internet for education, employment and social wellbeing. This project is aimed to continue to have funding available to contribute to larger funding available at the Provincial, and Federal levels of government and/or to collaborate directly with providers to support the connection of residents to high speed service. The areas provided funding through the 2022 capital project will depend on the areas remaining after the details of the Federal funding awarded in Caledon are released.	Indeterminate	321,622	100%	0%	100%	321,622
Project Pending 3rd party agreement Total		1,518,146	41%	0%	69%	1,045,640
Project on hold/Not Started						
Building & Municipal Law Enforcement Services						
20-053 Building Services Fees Review						
Under section 7 of the Building Code Act it is stipulated that building permit fees must not exceed the anticipated reasonable costs to administer and enforce the Building Code Act.	Q3-2023	45,000	0%	0%	61%	27,413
Caledon Public Library						
22-027 Library Print Management and Wireless Printing Services						
This project will extend the availability of wireless print services to all branches. This service is currently only available at the Albion Bolton, Southfields Village and Alton branches.	Q3-2023	12,000	100%	100%	100%	12,000
Community Services						
21-025 Back Flow Prevention Repairs						
This project includes the completion of back flow prevention surveys on buildings and commencement of repairs.	Q4-2023	55,000	100%	100%	100%	55,000
22-090 Mayfield West II - Community Park						
Residential development has already begun within Mayfield West II. The Construction of the new community park located at Tweedhill Ave and McLaughlin Road has been moved up from 2023 to 2022 to better meet the needs of the community.	Q4-2025	2,000,000	100%	0%	100%	2,000,000
22-136 Mayfield West 1 Southfields Community Park						

Status of Active Capital Projects as of December 31, 2022

Classifications/Capital Projects	Expected Completion	Approved Budget \$	Total Funding %	% of Tax Funding	% Budget Remaining	Surplus/ (Deficit) \$
Construction of a new community park within the Mayfield West 1 Southfields Development.	Q4-2024	1,140,000	100%	0%	100%	1,140,000
Finance						
22-057 Planning and Engineering Fees						
To review the Town's Planning and Engineering fees and charges to ensure they adequately cover the full cost of providing services to new development applications. These include the planning application fees imposed under the Planning Act and other planning-related application fees including sign variance, fence variances, sign permits and zoning complaints. The Engineering fees to be reviewed fall under the Municipal Act.	Q4-2023	50,900	126%	0%	100%	50,900
Fire						
22-122 Fire Master Plan - Update						
To update the existing Fire Master Plan with the forecasted 2051 community growth numbers. The Fire Master Plan is required to remain current as it is an important document that provides the strategic framework to lead the Town's Fire Service in a responsible and realistic manner to meet the local needs and circumstances of the community over the next 10 years.	Q1-2024	102,270	100%	59%	100%	102,270
Planning						
16-164 Pioneer Cemetery Restoration						
To replace and/or repair fencing, landscaping materials or other structures within pioneer cemeteries owned and maintained by the Town.	Q4-2024	65,000	0%	0%	70%	45,564
Project on hold/Not Started Total		3,470,170	97%	4%	99%	3,433,147
Grand Total		308,215,426	52%	13%	59%	182,614,310