

2022 YEAR-END OPERATING BUDGET VARIANCE BY DEPARTMENT / DIVISION

Department	Division	Revenue / Expense	2022 YTD Budget	2022 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %
Building & Municipal Law Enforcement Services						
	Building & Support Services	Revenue	(4,203,306)	(4,170,484)	(32,822)	-0.8%
		Expense	4,203,306	4,170,484	32,822	0.8%
		Net Budget	-	-	-	0.0%
	Regulatory Services	Revenue	(835,300)	(627,935)	(207,365)	-24.8%
		Expense	2,442,923	2,217,893	225,030	9.2%
		Net Budget	1,607,623	1,589,958	17,665	1.1%
Building & Municipal Law Enforcement Services Total			1,607,623	1,589,958	17,665	1.1%
Caledon Public Library						
	Administration	Revenue	(9,560)	(9,003)	(557)	-5.8%
		Expense	3,200	4,958	(1,758)	-54.9%
		Net Budget	(6,360)	(4,045)	(2,315)	36.4%
	Lending Services	Revenue	(94,200)	(88,880)	(5,320)	-5.6%
		Expense	4,844,160	4,513,081	331,079	6.8%
		Net Budget	4,749,960	4,424,201	325,759	6.9%
Caledon Public Library Total			4,743,600	4,420,156	323,444	6.8%
Community Services						
	Administration	Revenue	(333,442)	(214,074)	(119,368)	-35.8%
		Expense	685,433	553,705	131,728	19.2%
		Net Budget	351,991	339,631	12,360	3.5%
	Capital Project & Property Management	Revenue	(988,891)	(911,734)	(77,157)	-7.8%
		Expense	3,182,941	3,078,828	104,113	3.3%
		Net Budget	2,194,050	2,167,094	26,956	1.2%
	Parks and Open Space	Revenue	(69,330)	-	(69,330)	-100.0%
		Expense	504,577	467,729	36,848	7.3%
		Net Budget	435,247	467,729	(32,482)	-7.5%
	Support Services	Revenue	(2,317,010)	(1,736,228)	(580,782)	-
		Expense	1,229,660	1,103,904	125,756	10.2%
		Net Budget	(1,087,350)	(632,324)	(455,026)	41.8%
	Programs & Community Develop	Revenue	(3,730,297)	(1,959,764)	(1,770,533)	-47.5%
		Expense	4,412,159	3,343,756	1,068,403	24.2%
		Net Budget	681,862	1,383,992	(702,130)	-103.0%
	Facilities & Operations	Revenue	(182,665)	(51,021)	(131,644)	-72.1%
		Expense	7,717,545	6,921,188	796,357	10.3%
		Net Budget	7,534,880	6,870,167	664,713	8.8%
Community Services Total			10,110,680	10,596,289	(485,609)	-4.8%
Corporate Accounts						
		Revenue	(92,435,395)	(99,061,393)	6,625,998	7.2%
		Expense	28,320,093	31,623,110	(3,303,017)	-11.7%
		Net Budget	(64,115,302)	(67,438,284)	3,322,982	5.2%
Corporate Accounts Total			(\$64,115,302)	(\$67,438,284)	\$3,322,982	5.2%

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Corporate Services							
	Legal & Court Services	Revenue	(5,745,255)	(6,888,284)	1,143,029	0.0%	
		Expense	5,918,405	6,858,422	(940,017)	-15.9%	
		Net Budget	173,150	(29,863)	203,013	117.2%	
	Legislative Services	Revenue	(528,647)	(674,328)	145,681	27.6%	
		Expense	3,489,363	3,671,717	(182,354)	-5.2%	
		Net Budget	2,960,716	2,997,389	(36,673)	-1.2%	
	Animal Services	Revenue	(44,231)	(73,624)	29,393	0.0%	
		Expense	543,699	541,775	1,924	0.4%	
		Net Budget	499,468	468,151	31,317	6.3%	
Corporate Services Total			3,633,334	3,435,678	197,656	5.4%	
Corporate Strategy & Innovation							
	IT Operations	Revenue	(240,280)	(142,564)	(97,716)	0.0%	
		Expense	1,910,560	1,766,111	144,449	7.6%	
		Net Budget	1,670,280	1,623,547	46,733	2.8%	
	Project Management Office	Revenue	(70,630)	-	(70,630)	0.0%	
		Expense	1,004,419	941,382	63,037	6.3%	
		Net Budget	933,789	941,382	(7,593)	-0.8%	
	Energy and Environment	Revenue	(43,800)	(71,297)	27,497	0.0%	
		Expense	496,749	506,480	(9,731)	-2.0%	
		Net Budget	452,949	435,183	17,766	3.9%	
	Corporate Strategy & Innovation Total			3,057,018	3,000,113	56,905	1.9%
	Customer Service & Communications and Economic Development						
		Corporate Communications	Revenue	-	(38,935)	38,935	0.0%
Expense			849,794	880,039	(30,245)	-3.6%	
Net Budget			849,794	841,104	8,690	1.0%	
Customer Service & Licensing		Revenue	(81,480)	(79,525)	(1,955)	-2.4%	
		Expense	2,360,430	2,097,855	262,575	11.1%	
		Net Budget	2,278,950	2,018,329	260,621	11.4%	
Economic Development		Revenue	(251,160)	(228,980)	(22,180)	0.0%	
		Expense	1,084,704	1,133,859	(49,155)	-4.5%	
		Net Budget	833,544	904,879	(71,335)	-8.6%	
Customer Service & Communications Total			3,962,288	3,764,312	197,976	5.0%	
Engineering Services							
	Engineering Services	Revenue	(3,075,480)	(1,712,823)	(1,362,657)	-44.3%	
		Expense	5,196,726	3,755,894	1,440,832	27.7%	
		Net Budget	2,121,246	2,043,071	78,175	3.7%	
	Development Engineering	Revenue	(197,402)	-	(197,402)	-100.0%	
		Expense	1,634,429	1,261,717	372,712	22.8%	
		Net Budget	1,437,027	1,261,717	175,310	12.2%	
	Traffic	Revenue	(40,000)	(13,370)	(26,630)	-66.6%	
		Expense	1,548,771	1,151,477	397,294	25.7%	
		Net Budget	1,508,771	1,138,108	370,663	24.6%	
	Engineering Services Total			5,067,044	4,442,896	624,148	12.3%

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Department	Division	Revenue / Expense	2022 YTD Budget	2022 YTD Actuals	Variance Favourable / (Unfavourable)	Variance %	
Finance							
	Purchasing & Risk Management	Revenue	(36,000)	(27,652)	(8,348)	-23.2%	
		Expense	811,059	613,970	197,089	24.3%	
		Net Budget	775,059	586,318	188,741	24.4%	
	Finance	Revenue	(59,875)	(117,853)	57,978	96.8%	
		Expense	2,792,976	2,781,616	11,360	0.4%	
		Net Budget	2,733,101	2,663,763	69,338	2.5%	
Finance Total			3,508,160	3,250,081	258,079	7.4%	
Fire & Emergency Services							
	Administration	Revenue	(563,382)	(895,760)	332,378	0.0%	
		Expense	1,167,042	1,156,986	10,056	0.9%	
		Net Budget	603,660	261,225	342,435	56.7%	
	Operations	Revenue			-	0.0%	
		Expense	8,936,783	9,788,122	(851,339)	-9.5%	
		Net Budget	8,936,783	9,788,122	(851,339)	-9.5%	
	Support Services	Revenue	(94,638)	(132,336)	37,698	0.0%	
		Expense	739,354	609,144	130,210	17.6%	
		Net Budget	644,716	476,807	167,909	26.0%	
	Fire & Emergency Services Total			10,185,159	10,526,154	(340,995)	-3.3%
	Operations						
		Roads Operations & Fleet	Revenue	(1,230,055)	(2,144,384)	914,329	0.0%
Expense			13,396,115	13,733,913	(337,798)	-2.5%	
Net Budget			12,166,060	11,589,529	576,531	4.7%	
Park Operations		Revenue	(428,282)	(341,126)	(87,156)	-20.4%	
		Expense	3,173,356	3,165,056	8,300	0.3%	
		Net Budget	2,745,074	2,823,930	(78,856)	-2.9%	
Administration/Crossing Guard		Revenue	(40,000)	-	(40,000)	0.0%	
		Expense	404,527	388,757	15,770	3.9%	
		Net Budget	364,527	388,757	(24,230)	-6.6%	
Operations Total			15,275,661	14,802,216	473,445	3.1%	
People Services							
		People Services	Revenue	-	(100,656)	100,656	0.0%
	Expense		1,709,552	1,746,355	(36,803)	-2.2%	
	Net Budget		1,709,552	1,645,699	63,853	3.7%	
People Services Total			1,709,552	1,645,699	63,853	3.7%	

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Planning						
	Planning Services	Revenue	(3,744,227)	(3,736,228)	(7,999)	-0.2%
		Expense	445,510	555,987	(110,477)	-24.8%
		Net Budget	(3,298,717)	(3,180,240)	(118,477)	3.6%
	Development Review	Revenue	(74,369)	(83,161)	8,792	11.8%
		Expense	3,278,174	3,220,804	57,370	1.8%
		Net Budget	3,203,805	3,137,643	66,162	2.1%
	Policy, Heritage & Design	Revenue	(16,200)	(26,012)	9,812	60.6%
		Expense	1,366,295	1,106,334	259,961	19.0%
		Net Budget	1,350,095	1,080,322	269,773	0.0%
Planning Total			1,255,183	1,037,725	217,458	17.3%
		Revenue	(121,804,789)	(126,359,414)	4,554,625	3.7%
		Expense	121,804,789	121,432,407	372,382	0.3%
TOTAL		Net Budget	-	(4,927,006)	\$4,927,006	

¹ Building Services nets to zero at year-end as this division is self-funded as per Bill 124.