VARIANCE **REVENUE /** JUNE YEAR-TO-JUNE YEAR-TO-DEPARTMENT DIVISION FAVOURABLE / VARIANCE % EXPENSE DATE BUDGET DATE ACTUALS (UNFAVOURABLE) **Community Services** Building Services¹ -25.0% Revenue (1,540,129) (1,154,348) (385,781) Expense 2,164,236 1,787,503 376,733 17.4% Net Budget 624,107 633,155 (9,048) Fire & Emergency Services Revenue (255,256) (313,585) 58,329 22.9% 4,439,192 4,556,716 (117,524) -2.6% Expense Net Budget 4,183,936 4,243,131 (59,195) -1.4% Parks (126,705) (144,679) 17,974 14.2% Revenue Expense 1,298,304 1,206,805 91,499 7.0% 9.3% Net Budget 1,171,599 1,062,126 109,473 Planning & Development Revenue (474,849) (993,389) 518,540 109.2% 1,363,044 1,328,800 34,244 2.5% Expense Net Budget 888,195 335,411 552,784 62.2% Policy & Sustainability 732 Revenue (732) Expense 619,530 488,227 131,303 21.2% 619,530 132,035 21.3% Net Budget 487,495 Recreation Revenue (2,859,821) (2,242,660) (617,161) -21.6% 5,409,994 5,195,861 214,133 4.0% Expense Net Budget 2,550,173 2,953,201 (403,028) -15.8% Community Services Total 10,037,540 \$9,714,519 \$323,021 3.2%

2019 YEAR END OPERATING BUDGET VARIANCE BY DEPARTMENT / DIVISION - AS OF JUNE 30, 2017

Corporate Services						
Information Technology	Revenue	(241,050)	(74,328)	(166,722)	-69.2%	
	Expense	967,040	856,431	110,609	11.4%	
	Net Budget	725,990	782,103	(56,113)	-7.7%	
Legal Services	Revenue	(282,989)	(340,144)	57,155	20.2%	
	Expense	949,845	738,291	211,554	22.3%	
	Net Budget	666,856	398,147	268,709	40.3%	
Provincial Offences Court	Revenue	(1,850,489)	(1,522,025)	(328,464)	-17.8%	
	Expense	1,394,642	1,365,248	29,394	2.1%	
	Net Budget	(455,847)	(156,777)	(299,070)	-65.6%	
Regulatory/By-Law	Revenue	(474,173)	(312,913)	(161,260)	-34.0%	
	Expense	1,105,544	766,023	339,521	30.7%	
	Net Budget	631,371	453,110	178,261	28.2%	
Legislative Services/Council Support	Revenue	(4,752)	(35,765)	31,013	652.6%	
Support	Expense	1,423,224	1,363,066	60,158	4.2%	
	Net Budget	1,418,472	1,327,301	91,171	6.4%	
orporate Services Total		2,986,842	\$2,803,884	\$182,958	6.1%	

2019 YEAR END OPERATING BUDGET VARIANCE BY DEPARTMENT / DIVISION - AS OF JUNE 30, 2017

DEPARTMENT	DIVISION	REVENUE / EXPENSE	JUNE YEAR-TO- DATE BUDGET	JUNE YEAR-TO- DATE ACTUALS	VARIANCE FAVOURABLE / (UNFAVOURABLE)	VARIANCE %
Finance & Infrastruct	ture Services					
	Energy & Environment	Revenue	(30,300)	(33,519)	3,219	10.6%
		Expense	213,851	188,032	25,819	12.1%
		Net Budget	183,551	154,513	29,038	15.8%
	Engineering & Capital Projects	Revenue	(263,741)	(437,490)	173,749	65.9%
		Expense	1,537,624	1,783,504	(245,880)	-16.0%
		Net Budget	1,273,883	1,346,014	(72,131)	-5.7%
	Facilities	Revenue	(317,218)	(296,612)	(20,606)	-6.5%
		Expense	1,165,590	1,090,531	75,059	6.4%
		Net Budget	848,372	793,919	54,453	6.4%
	Finance	Revenue	(27,426)	(44,242)	16,816	61.3%
		Expense	1,254,101	1,292,634	(38,533)	-3.1%
		Net Budget	1,226,675	1,248,392	(21,717)	-1.8%
	Roads & Fleet	Revenue	(429,423)	(415,755)	(13,668)	-3.2%
		Expense	6,185,645	6,216,167	(30,522)	-0.5%
		Net Budget	5,756,222	5,800,412	(44,190)	-0.8%
	Transportation	Revenue	(27,375)	(33,841)	6,466	0.0%
		Expense	724,004	528,757	195,247	27.0%
		Net Budget	696,629	494,916	201,713	29.0%
	Administration	Revenue	-	-	-	-
		Expense	321,783	352,031	(30,248)	-9.4%
		Net Budget	321,783	352,031	(30,248)	-9.4%
	Purchasing & Risk Management	Revenue	(21,656)	(26,734)	5,078	-
		Expense	347,686	334,013	13,673	3.9%
		Net Budget	326,030	307,279	18,751	5.8%
Finance & Infrastruct	ture Services Total		10,633,145	10,497,476	135,669	1.3%

Strategic Initiatives						
Administration/Communications	Revenue	-	(7,829)	7,829	0.0%	
	Expense	545,432	494,902	50,530	9.3%	
	Net Budget	545,432	487,073	58,359	10.7%	
Economic Development & Tourism	Revenue	(32,500)	(9,150)	(23,350)	0.0%	
Tourisin	Expense	415,940	270,624	145,316	34.9%	
	Net Budget	383,440	261,474	121,966	31.8%	
Library	Revenue	(27,522)	(31,884)	4,362	15.8%	
	Expense	1,760,968	1,678,374	82,594	4.7%	
	Net Budget	1,733,446	1,646,490	86,956	5.0%	
Customer Service Centre	Revenue	(17,169)	(17,158)	(11)	-0.1%	
	Expense	313,962	288,110	25,852	8.2%	
	Net Budget	296,793	270,952	25,841	8.7%	
Human Resources	Revenue	-	-	-	0.0%	
	Expense	554,758	495,464	59,294	10.7%	
	Net Budget	554,758	495,464	59,294	10.7%	
strategic Initiatives Total		3,513,869	3,161,453	352,416	10.0%	

2019 YEAR END OPERATING BUDGET VARIANCE BY DEPARTMENT / DIVISION - AS OF JUNE 30, 2017

DEPARTMENT	DIVISION	REVENUE / EXPENSE	JUNE YEAR-TO- DATE BUDGET	JUNE YEAR-TO- DATE ACTUALS	VARIANCE FAVOURABLE / (UNFAVOURABLE)	VARIANCE %	
Corporate Accounts							
		Revenue	(73,259,163)	(73,460,707)	201,544	0.3%	
		Expense	22,724,066	22,756,985	(32,919)	-0.1%	
		Net Budget	(50,535,097)	(50,703,722)	168,625	0.3%	
Corporate Accounts Total		(\$50,535,097)	(\$50,703,722)	\$168,625	0.3%		
		Revenue	(82,563,706)	(81,949,489)	(614,217)	-0.7%	
		Expense	59,200,005	57,423,099	1,776,906	3.0%	
TOTAL to June 30, 20	19	Net Budget	(23,363,701)	(\$24,526,390)	\$1,162,689		

¹ Building Services nets to zero at year-end as this division is self-funded as per Bill 124.